# Milton Keynes, Future of Mobility in a Growing City

Developing smart, shared, sustainable mobility for a growing smart city

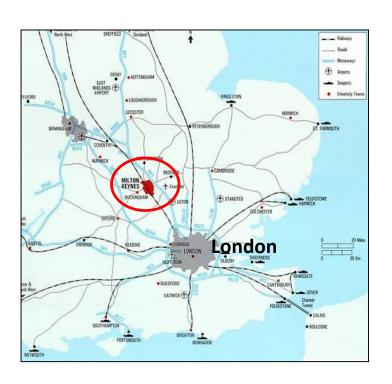
**E-Scooters Trial** 

Brian Matthews Head of Transport Innovation Milton Keynes Council





#### Location

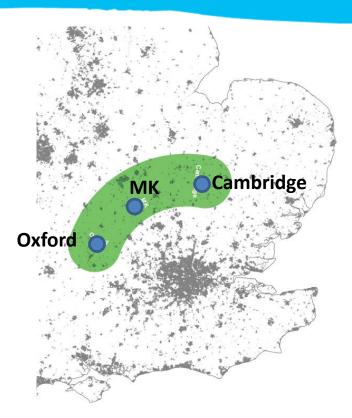


London: 88 km

Birmingham: 110 km

Oxford: 74 km

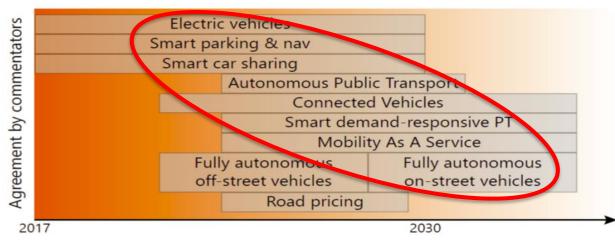
Cambridge: 77 km



Cambridge - Milton Keynes - Oxford Innovation Arc

"UK's Silicon Valley"

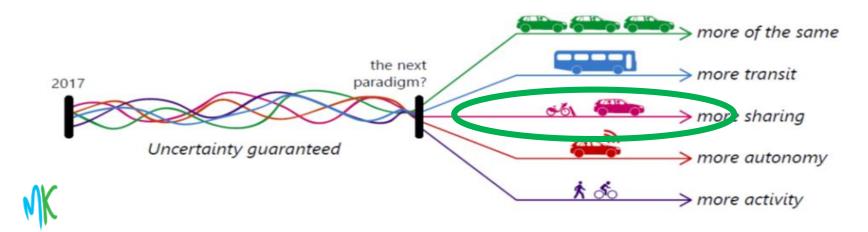
# **Defining Objectives/Strategy**



milton keynes council

#### **Priorities – Objective Driven**

- Safety
- Capacity
- Mobility for all
- Productivity
- Carbon reduction



## **New Mobility Solutions for Milton Keynes**



**Electric Vehicle Experience Centre** 



Electric bus services: wireless induction charging



Rapid charge "filling stations"



Lime bikes: electric cycle hire



**Driverless pods** 



Connected and Autonomous Vehicles

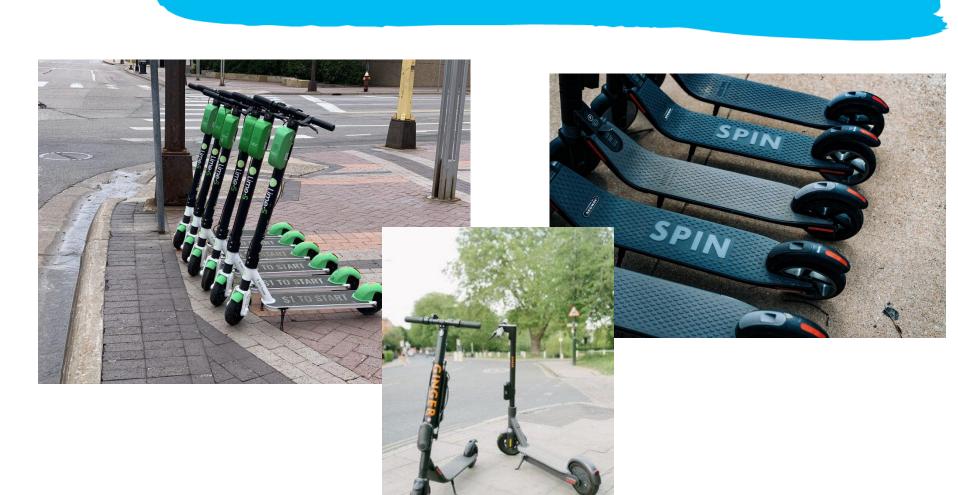


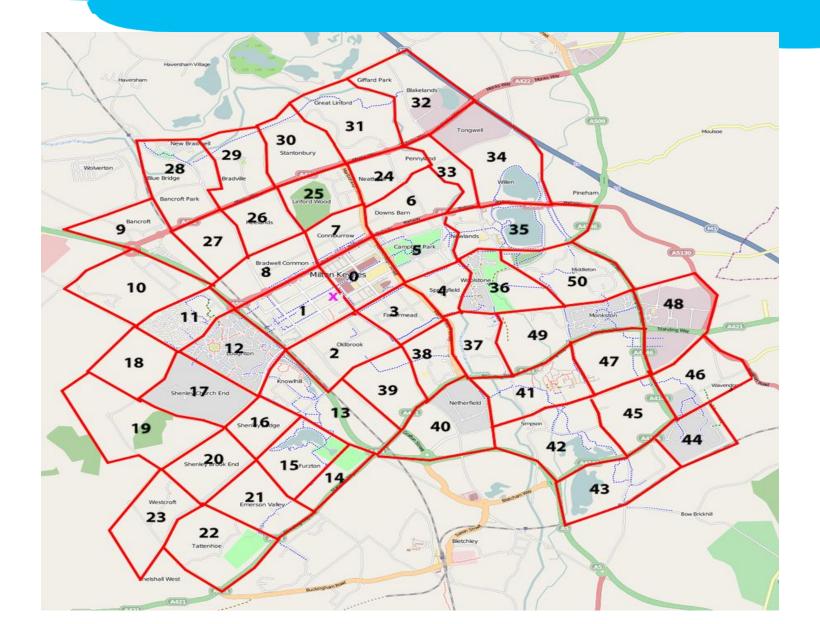
Logistics - robot delivery service

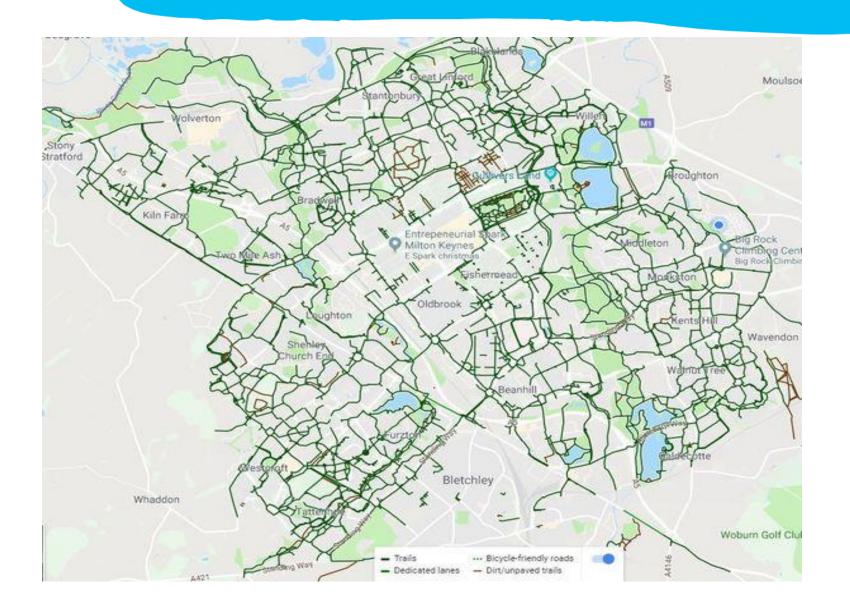


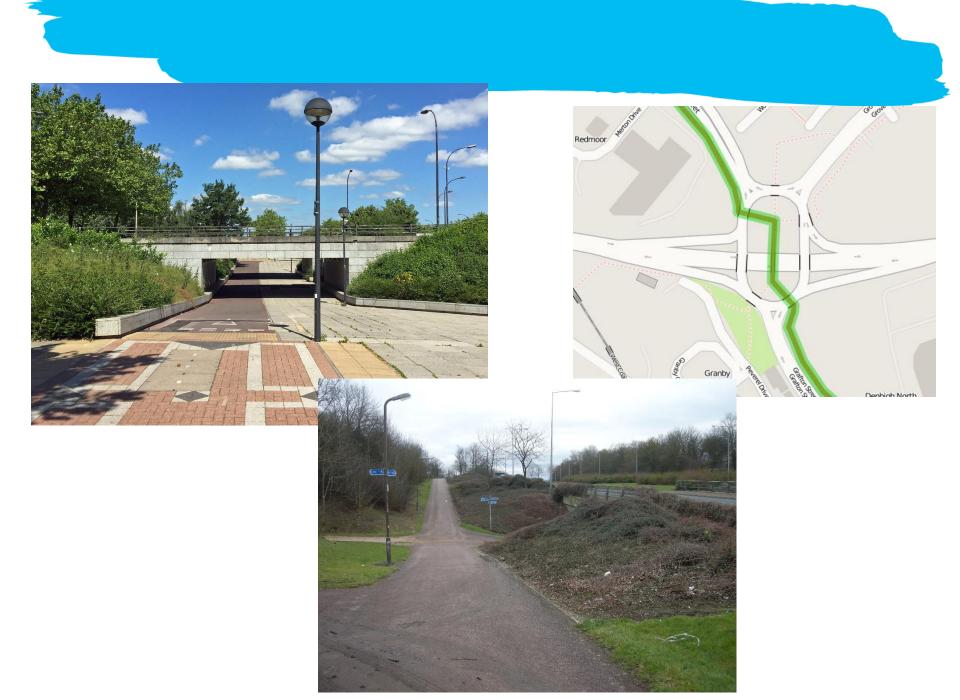
Via Van: on demand shared service

### **E - Scooters**

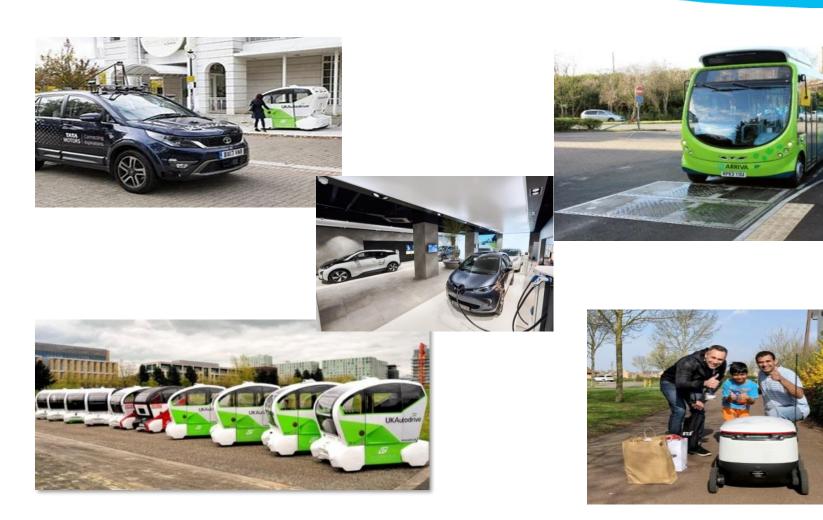








# **Approach – Urban Laboratory**



Open city for large scale trial, with city setting agenda

#### **Invited Expression of Interest**

#### Set objectives/ priorities

- 1. Safety what was approach
- 2. How to encourage shift to short range trips
- 3. Responsiveness
- 4. Support economic recovery
- 5. Compliance with legal requirements
- 6. Public engagement strategy



Made it clear we were minded to select more than one operator

- 13 returns
- 2 non-compliant
- 3 shortlisted three to develop partnering protocols in advance of launch

Launched 24th August

# 

GINGER

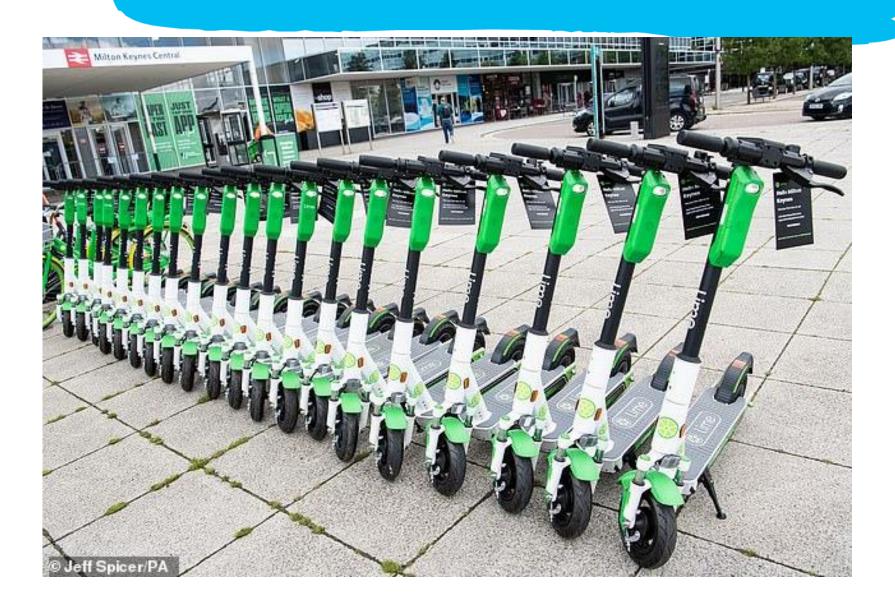


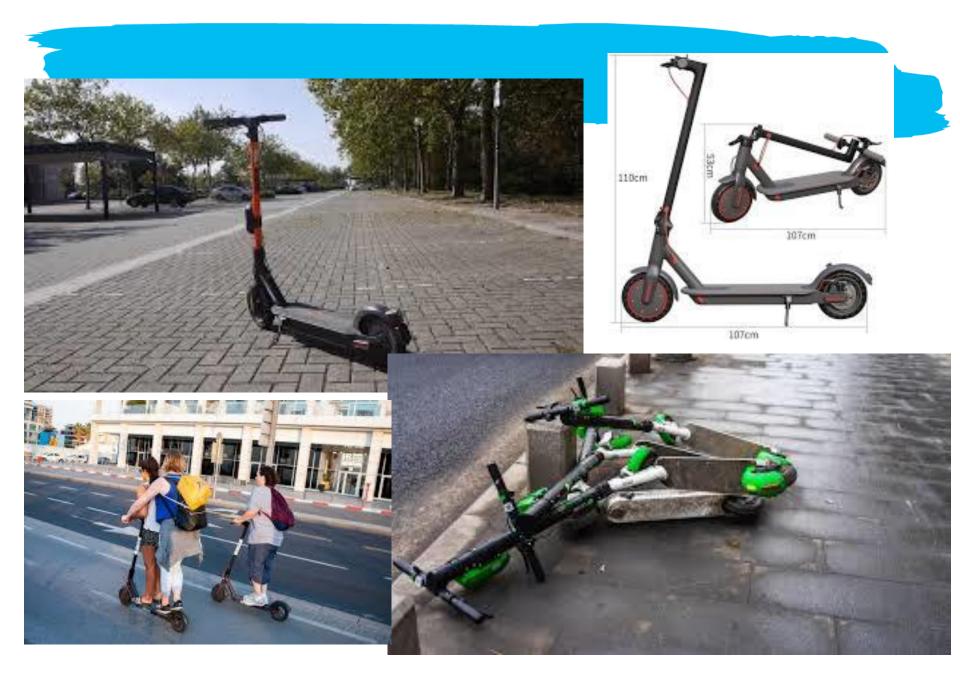
#### Each operator licensed for up to 300 scooters

- Operate on MK Redways
- Operation to cover all MK UA area, but planned expansions was agreed
- No formal docking stations wanted to support anywhere to anywhere operation (had network and 'space' to do this – but be responsive to issues)
- Use Geo fence technology to create no ride and slow zones









#### Scheme hugely popular in MK

- 30,000 rides within first two months
- Approaching 150,000 rides now.
- 2-5 rides per scooter per day
- 10-13 mins average ride
- 2- 4km average journey
- 60% replacing car trips (inc taxi)
- City centre focus for trips
- Expansion plans in train



#### Successes

- All operators hugely committed, and responsive
- Uptake above expectations
- New technology being trialed to improve capabilities /safety.
- Stakeholder engagement and support strong

Created employment





## **Thank You**

Brian Matthews, Head of Transport innovation, Milton Keynes Brian.Matthews@Milton-Keynes.gov.uk

# Nottingham City Council

Bigger, Better, Cheaper and more environmentally sustainable Passenger Transport Service.

Robin Radford – Transport Service Manager

## 1. Introduction

- 2. Change In Context
  - Old Fleet
  - Old Logistics
  - Old Ways of Working
- 3. New Business Plan
  - New fleet and EV's
  - New logistics
  - New Ways of Working
  - Outcomes
- 4. COVID-19 and Future Challenges
  - Building resilience and responding to pandemic
  - Fluctuations in supply and demand
  - Nottingham City Council Carbon Neutral 2028
- 5. Q&A

# 2. Change in context

 Over the last six years, our Passenger Transport service has seen huge changes in its operation. During a period of local government cuts and large challenges within the adult and social care sector, our transport team have adapted to provide a bigger, better, cheaper and more environmentally friendly service than ever before.

# Old fleet

- Traditional coach built vehicles
- Poor fuel economy
- Poor accessibility
- Noisy and uncomfortable ride
- Vehicles had poor image to the public

# Old Logistics

- Route planning on maps
- Route cards containing confidential information
- Unknown number of journeys and capacity
- Unknown how long a route actually took
- Demand met with inconsistency

# Old ways of working

- Shift patterns set in stone
- Overtime costs incurred
- Free social service or subsidised for group activities
- Contracts issued without full assessment of value for money
- No ambition to compete for work

## 3. New Business Plan

- In 2013, Nottingham City Council's Passenger Transport service was considered too expensive and too inefficient to run and an options appraisal was undertaken to consider outsourcing the transport provision to external providers.
- Fortunately, the decision was made to re-write the business plan, appoint a new team and invest in the fleet, staffing, and logistics.

## New Fleet

- Instead of the traditional, coach-built vehicles, we decided to purchase 34 vans as the cost was far lower
- The new fleet was based on a higher specification of vehicle, improving the quality of provision to customers and more accessible – wider heavy duty tail lifts, side entry, flat floor, euro 5 emissions.
- extended vehicle life from 7 to 10 years.
- The decision has resulted in a reduction in vehicle costs, from procurement through to maintenance and fuel and resulted in a far lower cost per journey.
- New fleet allowed more capacity for wheelchair specialisation up to 4 on a journey leading to domination of the market place and realising £254K cost savings. We now carry more wheelchairs than any other provider.

## New EV's

- New procurement matrix produced for sourcing first fully electric minibuses to be operated by a local authority to use on our high dependency runs, based on experience that can now be offered to other LA's.
- HD Most passengers on this service have respiratory conditions and carry oxygen; it therefore felt counter-intuitive to transport them in a diesel vehicle emitting emissions, particularly when they are at the back of the vehicle using the tail lift.
- In addition, the zero emission vehicles create less noise and vibrations which is also appreciated by the children, some of whom are sensitive to noise and pollution.
- Two of the buses even have solar panel roofs, generating clean energy to help run the vehicle – a true first for minibuses and hopefully a sign of things to come!

# New Logistics

- New route planning software means accurate route planning
- Sensitive information kept secure
- Known capacity, and number of journeys filling spaces on our buses with people who had previously used taxis resulted in the service carrying 3% more on the same number of vehicles.
- Insourcing a double saving to the council: not only realising economies of scale, but additional cuts have been made in external work which is, on average, are more expensive per person transported.
- Accurate timetable for routes helps costings
- Demand can be met at anytime such as taking on another LA's transport at short notice.
- Muster points for SEN routes saving £200K.

# New way of working

- Split shift patterns aligned with route requirements no overtime!
- Double routes led to 'sweating of assets' and serving both Adult Social Care and SEN in the same day.
- Focus on core services and charging for transport led to costs to be truly appraised, providing best value and regular reviews.
- Contractors assessed regularly for cost, quality and value for money.
- Insourcing and outsourcing based on cost analysis.
- Mixture of contracts to suit demand.

#### Outcomes

- The changes implemented over the last six years have taken the Passenger
  Transport service from a point where the vehicles, logistics and working practices
  was so unsustainable that it was going to be outsourced. The impact of this would
  have been 100 jobs. Instead, we are now one of the most cost-effective Special
  Educational Needs (SEN) providers in the country.
- In fact, Nottingham City Council's Passenger Transport team now offer the 13<sup>th</sup> cheapest SEN service to run in England in 2018/19 and the 2<sup>nd</sup> cheapest when compared to our statistical neighbours (table below). Nottingham City Council's SEN transport is less than half the average cost of SEN transport in England<sup>1</sup>.
- We are possibly one of the only LA's to insource the most vulnerable high dependency complex needs transport in the country —this has kept quality high and costs controlled and reduced.
- First LA to design and operate EV's on internal SEN passenger transport at the time.

# Table – Bench marking data

Authority	2.1.4 Home to school transport (pre 16): SEN transport expenditure (C)
Wolverhampton	£5
Nottingham	£34
Coventry	£36
Sandwell	£40
Kingston upon Hull	£45
Derby	£47
Southampton	£52
Manchester	£54
Bristol, City of	£73
Birmingham	£83
Salford	£84

https://www.gov.uk/guidance/section-251-2018-to-2019#section-251-benchmarking-data

# 4. COVID-19 and Future Challenges

- In March 2020, life as we know it changed when the world was presented with a virus that was not fully understood but was rapidly taking lives.
- We all tried our best to respond and keep vital specialised transport services operating.
- Not only was our work and social lives changing but so was technology –Teams, social media and distance learning.
- How we overcome our future challenges will depend on our ability to adapt and change.

# Building resilience and responding to pandemic

- Risks must be assessed and effective control measures put into place in order to prevent infection and increase confidence.
- Treating people as individuals builds resilience for front line staff bringing your whole self to work.
- Response to infection must be communicated and with a view to the long term resilience communicate with health professionals, health and safety professionals, trade unions and customers.

# Fluctuations in supply and demand

- Challenges ahead for every private enterprise resilience in the market place may be low leading to loss of operators meeting social care and SEN demand.
- Lack of parent/carer confidence in their child travelling to school safely or choosing to home school leading to drop in demand.
- Future pandemic outbreaks possible and unpredictable, leading to lack of investment in the market place.

# Nottingham City Council – Carbon Neutral 2028

- Political determination to progress to carbon neutral, a great sign to encourage investments in EV's leading to opportunity cost savings and positive environmental outcomes.
- Rapid investment in research and development of EV technology by coach builders and vehicle manufacturers a great opportunity for customer involvement in the procurement process and fit for purpose vehicles.
- Cleaner and more sustainable vehicles for vulnerable children and adults that gives a quiet and comfortable journey that add value to the quality of life and the service.

# 5. Q&A

- My name is Robin Radford, thank you for listening to me and giving me your time today.
- Please feel free to ask questions and I will do my best to answer.

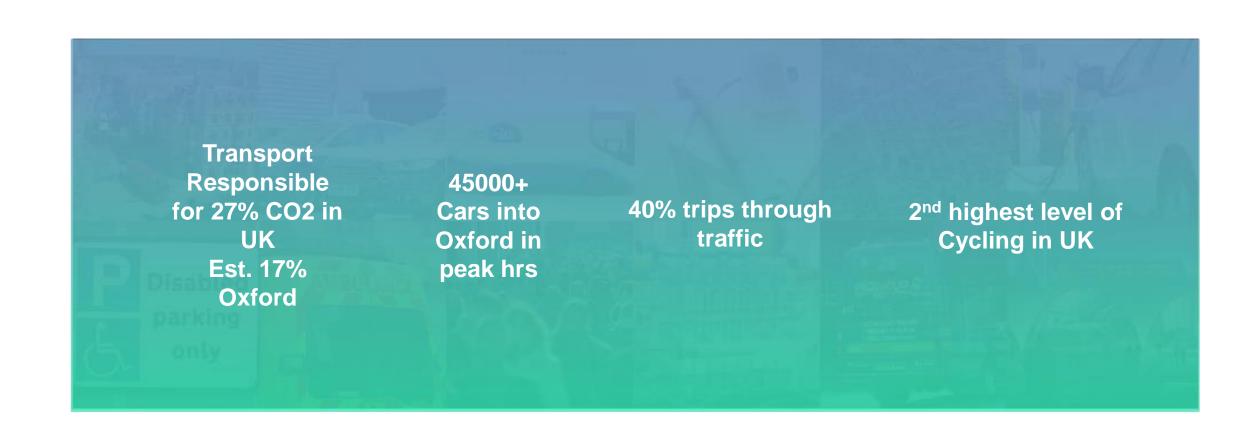
# Embracing the Future of Mobility. Local Government perspective

Llewelyn Morgan - Head of Innovation Oxfordshire County Council





#### **Transport Impact In Oxford**





#### **Science Transit Strategy**

## Innovation in Transport

- Creating an ecosystem of innovation
- Oxfordshire Living Laboratory

#### **Intelligent mobility**

 Optimised movement of people irrespective of mode

#### Key infrastructure Improvement

 Improve connections between key locations along the knowledge spine

## Key route & service enhancement

 Improve connections between key locations along the knowledge spine

Multiple lead deliverers and project partners – consortium approach to project delivery and funding





## A New Approach in Transport Planning

Predict and Provide

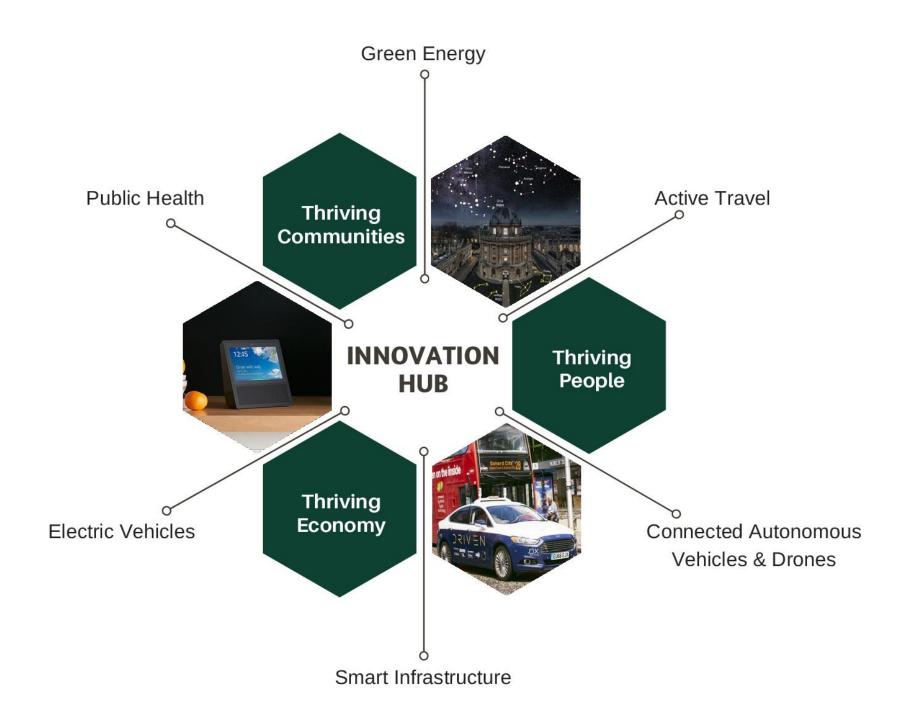
Decide and Provide

Iterate and Adapt











## Connected Autonomous Vehicle



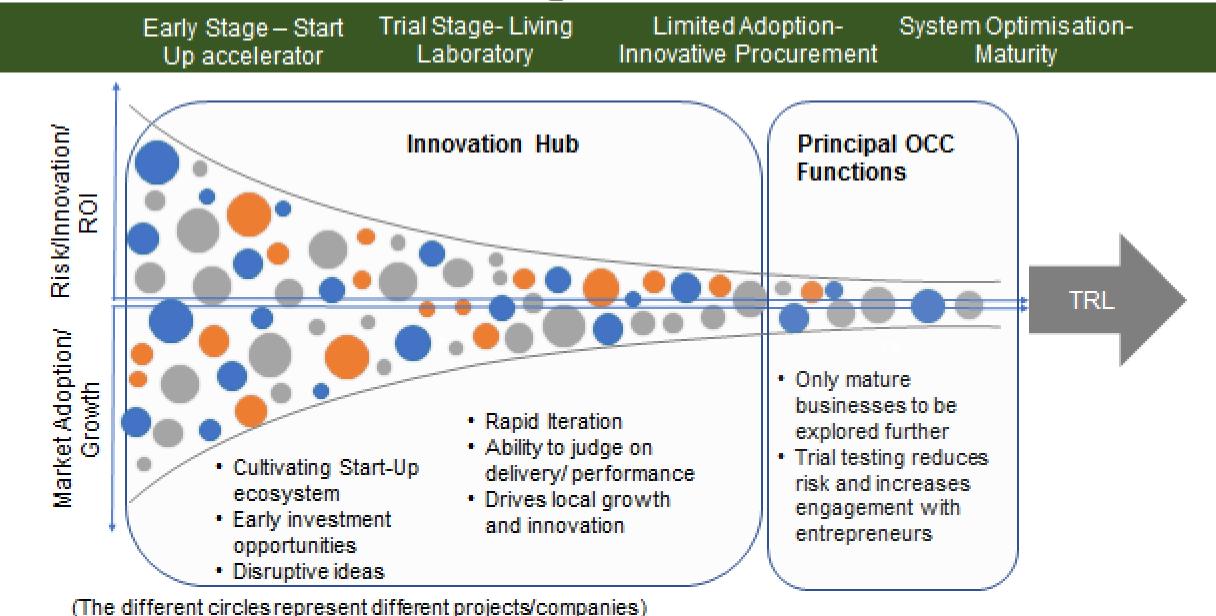


- Trials
- Standards
- Planning
- Communications
- Network Management
- Infrastructure
- Simulation/Modelling
- Education
- Strategy & Policy
- Drones

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## Innovation Funnel Diagram



# Why are Local Authorities essential

### Multiple Timescales

Now/Minutes

• Emergency/Incident Management

Minutes/Hours

• Traffic Management

Hours/Days

Asset Management

Months/Years

Education Authority

Years/Decades

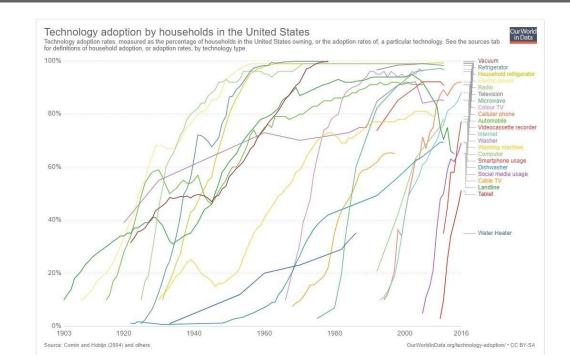
Urban Planning

#### Oxford Cornmarket 1900



#### Oxford Cornmarket 1920





## Multiple Domains

#### Urban

 Many varied interactions, low speed, high infrastructure

#### Peri-Urban

 Fewer and varied interactions, low speed, low infrastructure

#### Highways

 Many homogeneous interactions, high speed, high and predictable infrastructure

#### Rural

OXFORSHIRE

 Few but varied interactions, high speed, low and variable infrastructure





www.drivenby.ai | 9@DrivenbyAl

Oxfordshire now has a many CAV companies e.g.





## Smart Cycle Detection System

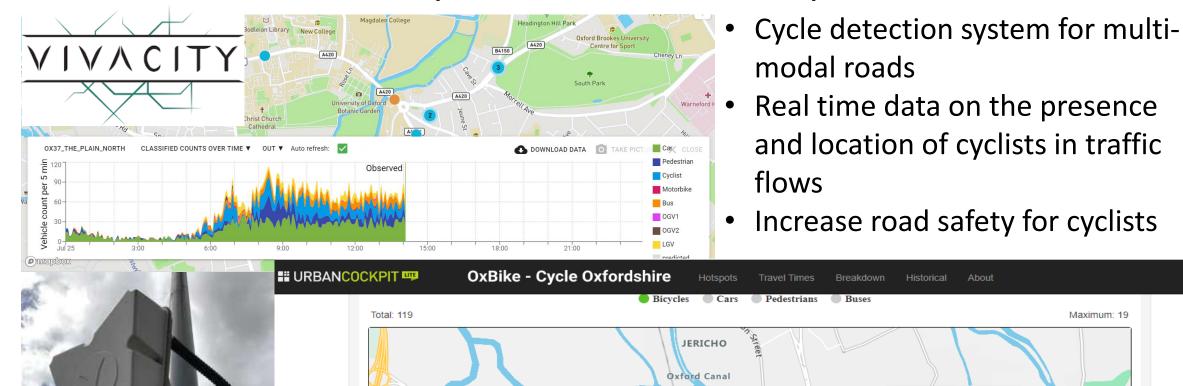
Oxford

Oxford

Maximum: 19

HEADINGTON HILL

Cyclists in last 5 minutes: 19 Cyclists in last 24 hours: 3.997

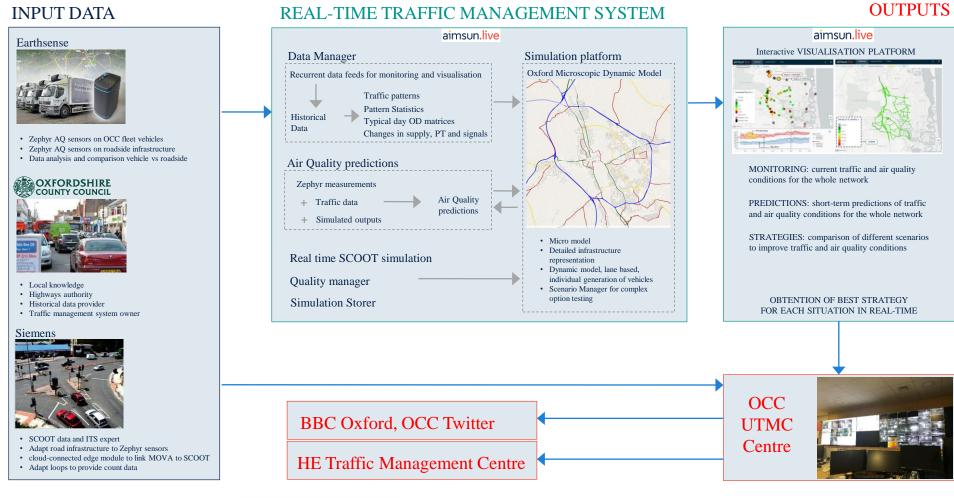


Botley Road

**NEW BOTLEY** 

NORTH HINKSEY VILLAGE

#### NEVFMA – AQ/RT Network Management project













# Project LEO

## Local Energy Oxfordshire

Delivering a transformative integrated smart local energy system to maximise prosperity from local energy systems and demonstrate new value creation opportunities.















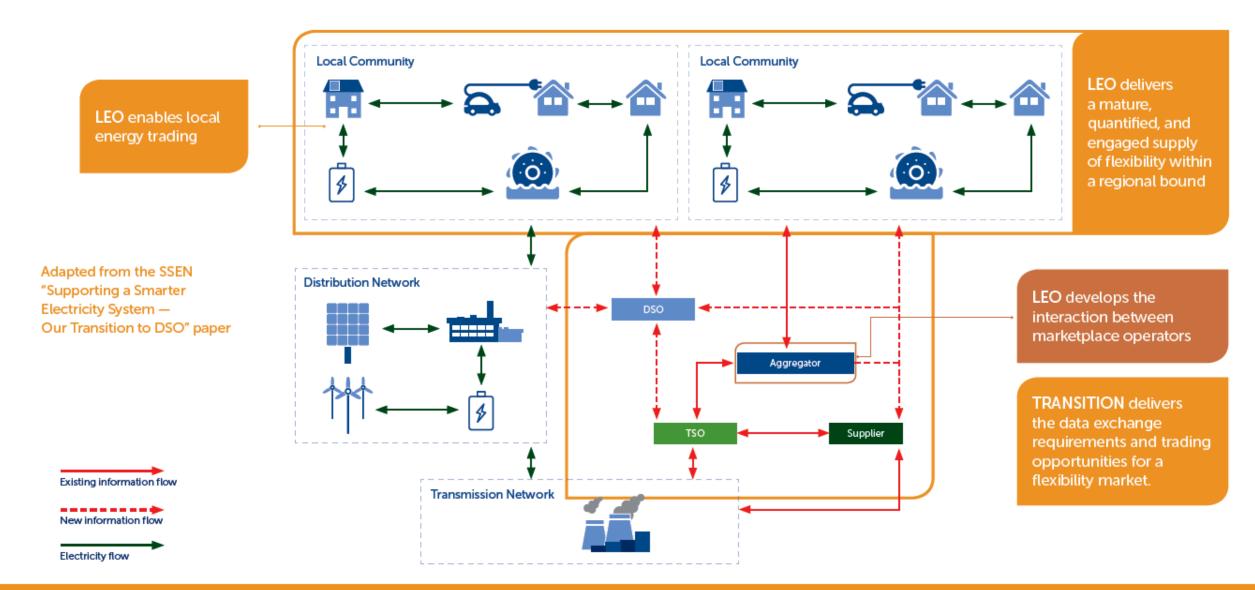












#### **Our Track Record to date**





technology-enabled solutions to the UK's Grand Challenges, exploring the convergences between technologies to create new products and services

We will co-create solutions through public-private-people partnerships, working closely with universities, investors developers and local

The living lab will demonstrate proof of concept and scalability of solutions to governments, industry and investors, which will benefit the wider **UK** market

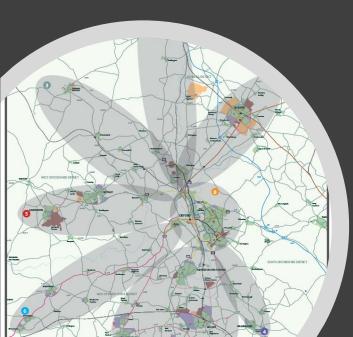
Oxfordshire as a living laboratory

Solutions will be people-focused and integrated into communities to enhance quality of life and liveability. People will be at the centre of the design and testing process

New products. services and solutions will be safely developed and tested at speed in realworld environments by real people using data-driven evaluation

Multidisciplinary collaboration will bring

together areas of specialism, including technological innovation, social science, policy planning ar



# ENONLEDGE SPINE RESTREAM-01

## Living Oxfordshire; County Living Lab Framework

- Ideation, testing, scaling and validating through an integrated system
- Cross sector additionalities
- International partnerships
- Local knowledge and expertise
- Derisk internal and external investment
- Promote growth and equitable adoption



## Get in touch; we are here to support others in delivery of innovation in public services

IHub Brochure overview of all our projects <a href="https://issuu.com/occir/docs/occ">https://issuu.com/occir/docs/occ</a> ihub q4 2019

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