

## Taking Ownership of Your Improvement

*Creating a culture of data-driven decision making in local government*

**Friday 10 October 2025**

**Mercure Hotel in Newport**

*Chartist Tower, Upper Dock St, Newport NP20 1DW*



**A free event for APSE Wales members**

# Programme

9.30: Registration and refreshments

**Session One:** From Frontline to Leadership – Growing Data Confidence

**10.00: Welcome and opening address**

**Cllr Jason Hughes, Newport City Council**

**Using data to transform services**

*Using data to support resource allocation, workforce planning and service improvement.*

**Tracy McKim, Head of People, Policy and Transformation and Paul Flint, Performance and Programmes Manager at Newport City Council**

**The SAPD resource for Welsh councils**

*Supporting self-assessment with standardised performance data*

**Suzanne Draper, Head of Data Insights and Engagement, Data Cymru**

*Audience Q&A*

11:15 Tea and coffee break

**12.00 Session 2:** Building a Greener Wales through Data

**Data for the circular economy**

*Using data to deliver on Wales's circular economy ambitions – and how councils can help.*

**Jonathan Roberts, Senior Policy Officer (Waste Improvement), Welsh Local Government Association**

**New service launch: Climate benchmarking**

*Introducing APSE Performance Networks' climate benchmarking offer*

**Debbie Johns, APSE**

**Using data as an asset management tool**

*Building your knowledge of your assets through intelligence*

**Dave Knapman, APSE associate**

*Audience Q&A*

13.15 Lunch

**14.00 – Workshops**

Workshop A: Using data for service transformation

Workshop B: Climate change and sustainability

**15:00 Seminar close**

## How do I book?

Use this link to book your place online

[Click Here to Book Online](#)

## What does it cost to attend

This event is **FREE** to attend for APSE Wales members and includes all refreshments, a delegate pack, post event materials and lunch.

***Non-members may attend at a cost of £150 + VAT***