# Three ways to turn insurance from a cost into an income stream

Togethersure

## From the sector, in the sector

- Discussed with 100 local government leaders and officers
- Exhibited at Con and Lab local government conferences
- LGA, London Councils, SIGOMA, CCN, DCN, combined authorities
- CIPFA, ALARM
- On Crown Commercial Services framework contract



### Do we need to mention...?



#### The costs of risk



Insurance premium tax

Raised to 10% in the Budget in March

Procurement

Self-insured claims settled

Insurer claims settled

Insurer claims-handling costs

Self-insured claims-handling costs

Opportunity cost of capital provisions

Insufficient proactive risk management and reduction



- MMI
- The current market
- LAML, the Localism Act and the Supreme Court
- Other attempts at collaboration
- Barriers to DIY
- What a mutual is and isn't

#### Requirements for a new mutual

- Three key factors
  - Scale
  - Diversity of risks
  - Stability of each Member authority
- We have sourced the capital and insurance cover needed to equip the new mutual with resilience in its early years



#### Making money from risks – method 1





- Every pound saved...
- Bring claims management in-house
- Build a shared service
- Shorten the value-chain
- Address the perceived moral hazard risk re property reinstatements etc.
- Inside the mutual, grow a surplus and extend the headroom beneath reinsurance layers
- Earn a return on the surplus
- Pay rebates from time to time

#### Making money from risks — method 2 United Kingdom-Lincoln: Insurance services 2 2016/S 016-024200 Contract Notice

United Kingdom-Glasgow: Property insurance services Services 2016/S 014-020483 Contract notice United Kingdom-Wishaw: Property insurance services OJEU tenders 25 Jan 2016 Services 2016/S 015-022239 Contract notice Directive 2004/18/EC Section I: Contracting authority Name, addresses and contact point(s) Services United Kingdom-Bristol: Insurance services Directive 2004/18/EC 2016/S 016-024166 Section I: Contracting authority Name, addresses and contact point(s) Contract notice services Wishaw & District Housing Association Services Contract notice Services Directive 2004/18/EC Section I: Contracting authority Directive 2014/24/EU Name, addresses and contact point(s) Section I: Contracting authority The Police and Crime Commissioner for Avon and Somerset Name and addresses United Kingdom-London: File 2016/5 019-030423 United Kingdom-Devizes: Insurance services 2016/S 014-020434 Contract notice - utilities This notice in TED website: http://text.europa.eu/udi?uri=TED.NOTICE:15506-2016:TEXT:EN:HTW Contract notice United Kingdom-Sheffield: Property insurance services Services Services Directive 2004/18/EC Directive 2004/17/EC Name, addresses and contact point(s) Section I: Contracting authority Section I: Contracting entity 2004/18/EC Network Rail Infrastructure Limited Name, addresses and contact point(s) Police and Crime Commissioner and Chief Constable for Wiltshire Police ame, addresses and contact point(s) Sheffield Teaching Hospitals NHS Foundation Trust

#### Making money from risks – method 3

	2014-15 Insurance Reserve (1000s)	age iso.	4-15 Insurance Provision ('000s) Page
County Council		32	
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Cambridgeshire County Council	17,524	50	negative yields - tha
		meaningfully negative	
Derbyshire County Council	9,817	49	y gubye
Devon County Council	6,351	49	Approximately can
Dorset County Council	8,747	59	<ul> <li>Approximately €20 t</li> </ul>
East Sussex County Council	10,283	41	
Essex County Council	26,608	43	These negative rate
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Northamptonshire County Council	4,51	***	
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Oxfordshire County Council	2,2	4.0	
Somerset County Council	5,8		5,700
Staffordshire County Council	10,6	4.5	
Suffolk County Council		300	4 9,116
Surrey County Council			7
Warwickshire County Council			23
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Worcestershire County County			185,308
	206	,715	and the same of the same
TOTAL			The same of the sa

 About €2 trillion in European sovereign bonds have negative yields - that is a lot of investors who accept it is normal and reasonable for interest rates to be meaningfully negative

- Approximately €20 trillion in worldwide government bonds currently yield less than 1%
- These negative rates challenge the principle of compounding i.e. a € saved today will grow to be worth more than a € tomorrow. Einstein called compound interest the eighth wonder of the world and added "He who understands it, earns it....he who doesn't....pays it." But negative interest rates mean that money saved today significant mind when he said this.

http://www.arlingclose.com/insights/item/view/a-recovery-or-a-calm-before-another-storm/

1% = £1.8m

5% = £9.3m

Gain = £7.4m

#### "Can we aim for savings of 10%..."?

