



Westmorland
& Furness
Council

Bin There, Changed That: The Impact of Local Government Reform on Waste Management in Westmorland and Furness

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Background

Westmorland and Furness and Cumberland became new unitary authorities on 01 April 2023

The Cumbria (Structural Changes) Order 2022

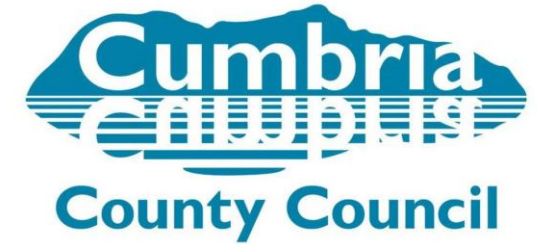
The scope of the Local Government Reorganisation (LGR) programme was to replace the six District, City and Borough Councils (Carlisle City, Copeland District, Allerdale Borough, Barrow-in-Furness Borough, Eden District and South Lakeland District Councils) and Cumbria County Council with two unitary councils and transfer the Cumbria Fire and Rescue Service to the Office of the Police, Fire and Crime Commissioner.

All seven councils contributed to an implementation reserve of £18.9m to fund the programme.



Legacy Arrangements

- 1 County Council (Waste Disposal Authority)
- 6 District Councils (Waste Collection Authorities)



LGR Preparation

- Core Values
- Democratic and Programme Governance
- 7 Thematic Areas

CUMBRIA FIRE AND RESCUE SERVICE (Aligned programme)	THEMES					
	PEOPLE	PLACE	CORPORATE/ ENABLING SERVICES	ICT	CUSTOMER & DIGITAL	FINANCE
	Adults / Children & Families / Public Health	Environment / Economy & Devolution / Community & Locality / Safety, Resilience and Public Protection	Strategic Core / Change Facilitators / Transactional Services	Infrastructure / Applications / Technical Architecture / Security / Service Continuity	Customer and Digital Strategy / Customer and Digital Service Functions / Website / On-line Services	Disaggregation of Budgets / Creation of balance sheets / Financial & Commercial Stability / Benefit Realisation
	Workstream(s)	Workstream(s)	Workstream(s)	Workstream(s)	Workstream(s)	Workstream(s)

Place Theme: Waste Workstream

- “Safe and Legal” delivery a priority for day 1
- Waste work stream: collections and disposal team representation
- Mapping functions
- Collating contracts
- Fleet arrangements
- HR, employee terms and conditions
- Waste disposal contract implications: 25 year PPP residual waste transfer & treatment, HWRCs





Day 1 Readiness

- Safe and Legal operations
- Staffing
- Communications to residents
- Branding
- Existing recycling and ancillary contracts remain (expiry dates)
- Disposal budget disaggregated
- PPP Residual waste contract novation



Waste Disposal Contract

- Hosting arrangement agreed by Shadow Authorities
- Host team manage and administer the PPP contract
- Waste Inter Authority Agreement defining roles and responsibilities
- Governance arrangements for BAU and managing change
- Communication on operational matters
- Managing emergencies
- Finances
- Contract review
- Waste Reduction team part of hosted service



Day 1 Service Delivery

Former District Area (Locality)	Kerbside Residual Methodology	Kerbside Recycling Methodology	Kerbside Garden Waste Methodology
Barrow 34,000	Weekly – 120l bins	Fortnightly (Two Stream – glass separate) - bin	Fortnightly (Charged) – 240l bin
Eden 27,000	Weekly – blue bags	Fortnightly (Two Stream – paper and card separate) - Bags and boxes	Fortnightly (Free) but not district wide - 240l bin
South Lakeland 56,000	Fortnightly – 240l bins	Fortnightly Multi-Stream – bags and boxes	Fortnightly (Free) – 240l bin



Harmonising Waste Collection: The Case for Change

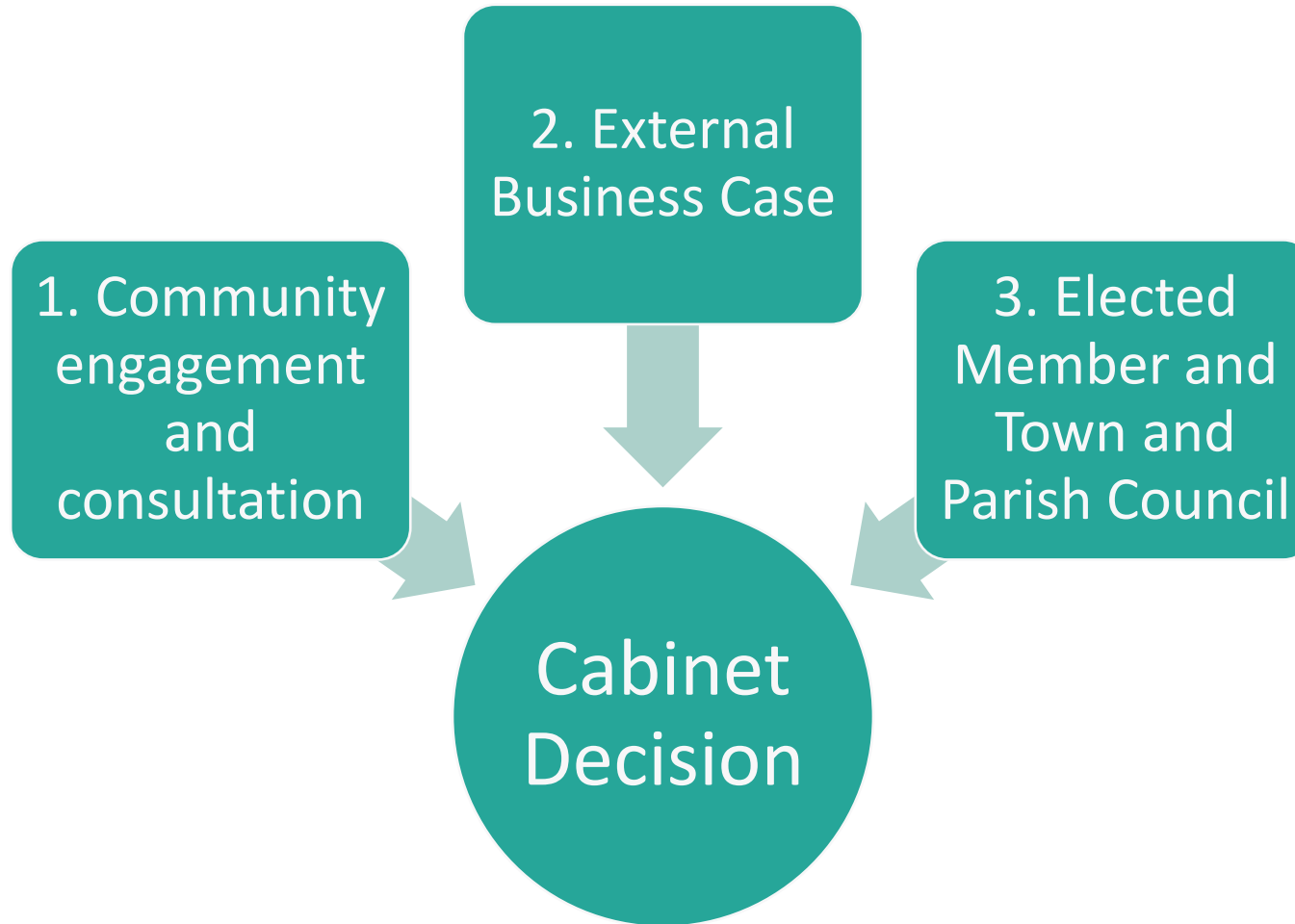
2023/24 Delivery Plan



2024/25 Priority Programme



Shaping the Decision on Future Waste Service



Engagement and Consultation



Westmorland & Furness Council

Help us to shape the future of your waste and recycling services

We want to create efficient, cost-effective services that make it easier and more convenient for people to waste less and recycle more.

Following a 'Community Conversation' survey last year we have listened to feedback, trialled different collection methods and containers and looked at potential costs and savings to come up with a list of possible options for future waste and recycling services across the whole of Westmorland and Furness.

We are now asking for your thoughts on those options.

Read more about the options and complete our Waste and Recycling Options survey by scanning the QR code or visiting <https://www.surveymonkey.com/f/wasteoptions>

Your feedback on these options will help us to finalise proposals for improved, consistent services that meet our communities' needs.

Survey



- **Community Conversations – November/December 2024**
- **Consultation – May – July 2025**
- Local media, social media channels, resident magazine
- Survey – mix of multiple choice and 'free text' responses
- In-person drop-ins
- Youth Summit
- **3,000 conversation responses**
- **4,323 consultation responses**



Business Case



Strategic Case	Covering strategic context and ambitions for the proposed changes being considered.
Economic Case	Identifying and assessing the additional public value that could be generated by the proposed changes and quantifying as far as possible the monetary impact of those changes for the public purse.
Commercial Case	Exploring the business implications of the preferred option that emerges from the Economic Case in terms of legal process, HR, estates, ICT and third-party expenditure.
Financial Case	Assessing whether the preferred option is affordable and the source of funding for any upfront investment costs required.
Management Case	Considering the 'achievability' of the preferred option and looking at the actions that would be required to ensure successful delivery in accordance with best practice.

FRITH
RESOURCE
MANAGEMENT


**LOCAL
PARTNERSHIPS**

 **WRAP**



Member Engagement

Cabinet Briefings

All Member Briefings

Cross Party Working Group

Communities and Environment Scrutiny

Committee

Locality Boards

Town and Parish Councils

Site Visits



A photograph showing the silhouettes of two people, an adult and a child, looking through a telescope mounted on a tripod. The adult is pointing towards the sky. The background is a sunset or sunrise sky with orange and purple hues.

Future Work Programme and Decisions

- Cabinet and Council Decision – Capital Programme
- Waste Policy and Service Standards
- Fees and Charges
- Customer Experience
- Use of Data, Digital and AI
- Waste Strategy
- Devolution: Cumbria Combined Authority

Key Takeaways

- Start planning as soon as possible
- Develop the vision beyond Day 1
- Data
- Staffing resource for Business as Usual
- Communication with frontline service
- Continuous improvement or transformation
- Clarity on decision making and Governance
- Early engagement with Enabler teams
- Regular updates for Members, managing expectations
- Celebrate success
- Accept there will be difficulties
- **...the future is bright!**



Reference Documents



Cumbria Local Government Reorganisation (LGR) Closure Report

May 2023

Local Government
Reorganisation
Delivering Two New Councils
for Cumbria



Happy to help!

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