

Life Beyond Austerity For Front Line Services

Current Challenges

- Funding
- Staff Recruitment and Retention
- Public and Member Expectation



Current Challenges : Funding



A one-time catch-up
would take
14 years
to complete
and cost **£9.31bn**

Key facts >

England and Wales Only

Current Challenges : Funding

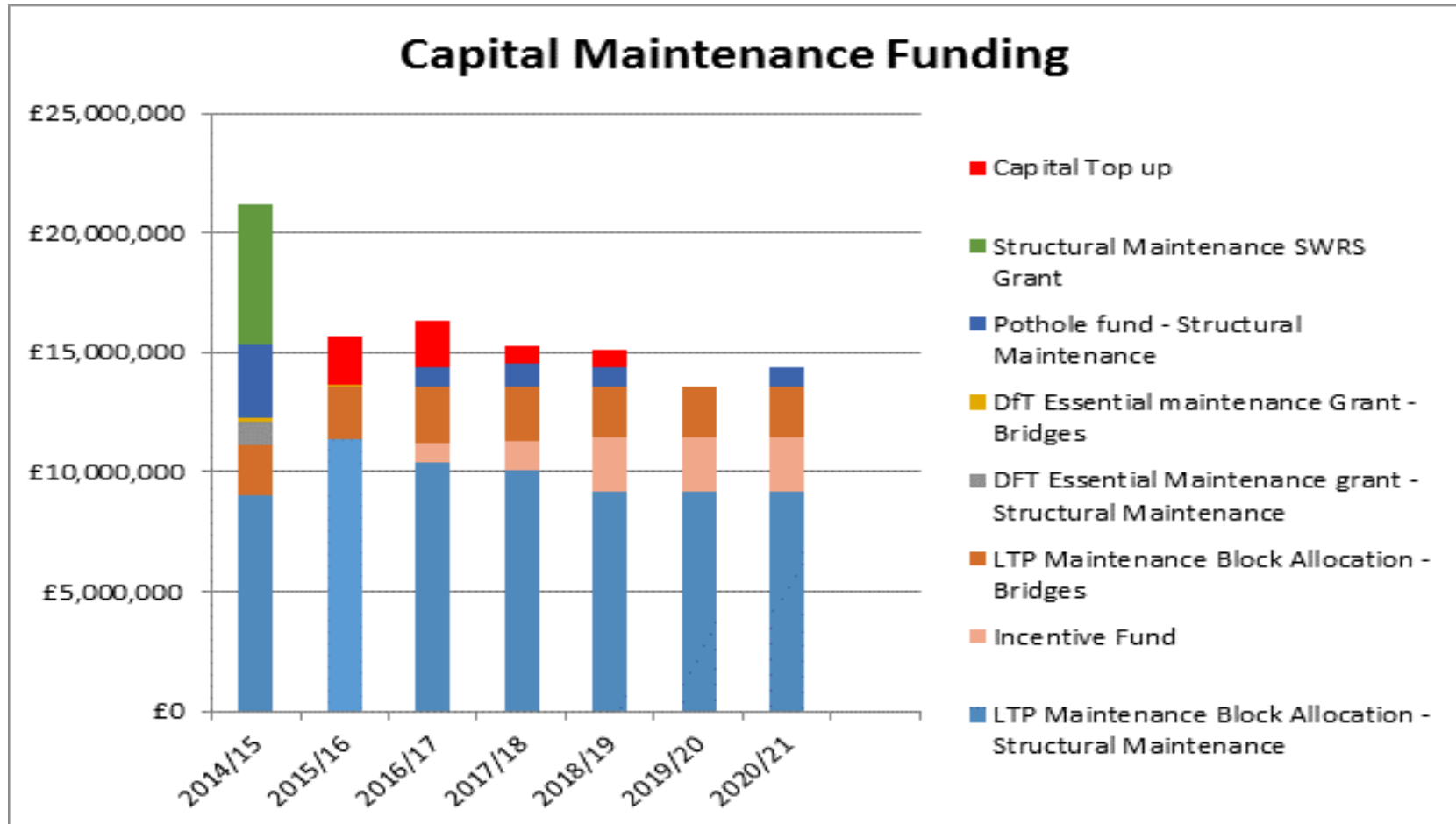
Revenue (Local Authority Funds)

- Gully Emptying
- Grass Cutting
- Emergency Call outs
- Sign Repair
- Road marking replenishment
- Ditch/Grip Maintenance
- Drainage Repairs
- Vegetation Management
- Minor bridge maintenance
- Employee training programmes

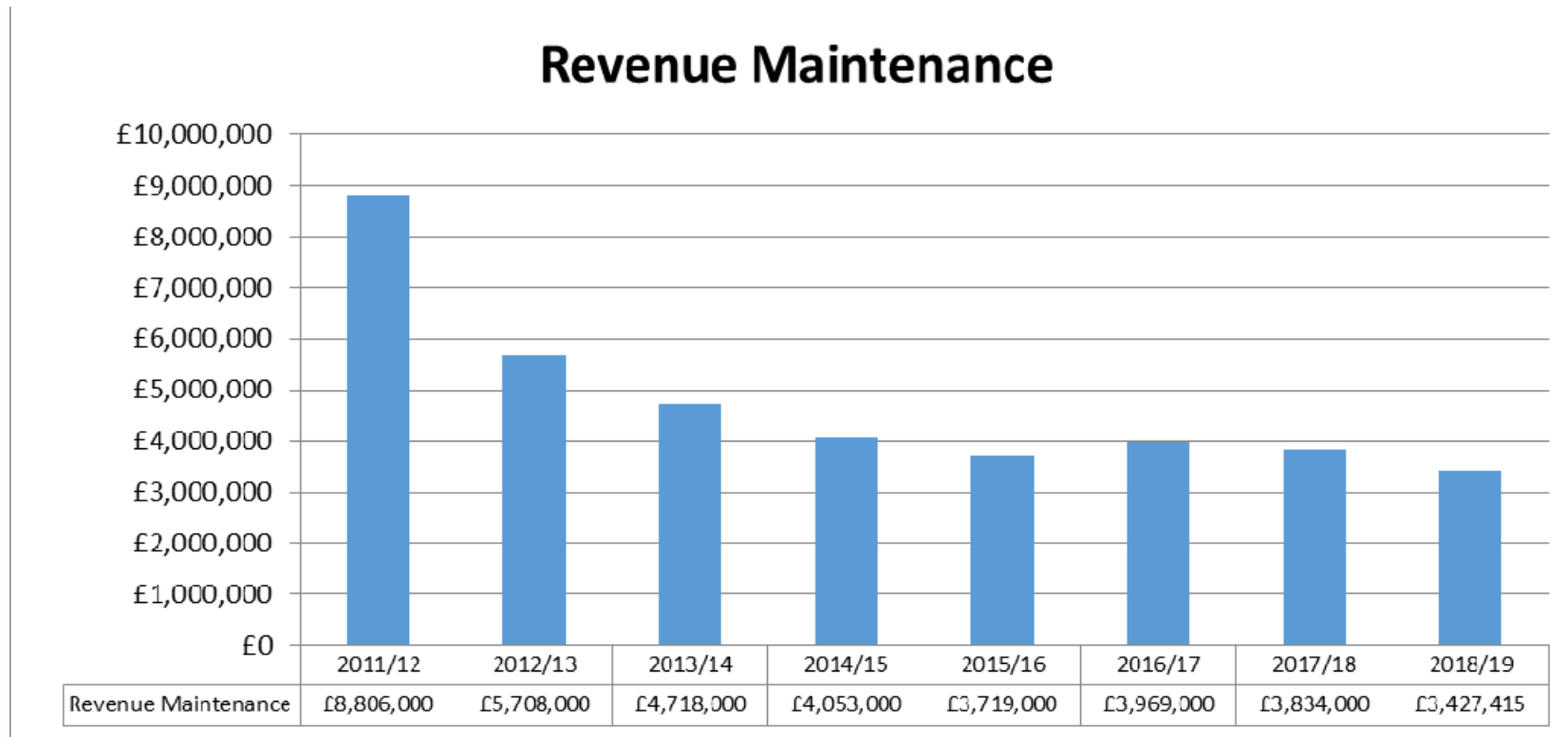
Capital (DfT Funds)

- Carriageway Surfacing
- Drainage Installation
- Bridge and Structure Maintenance
- Strategic Sign Replacemnet
- Surface Dressing
- Planned Carriageway Patching

Current Challenges : Capital Maintenance Budget



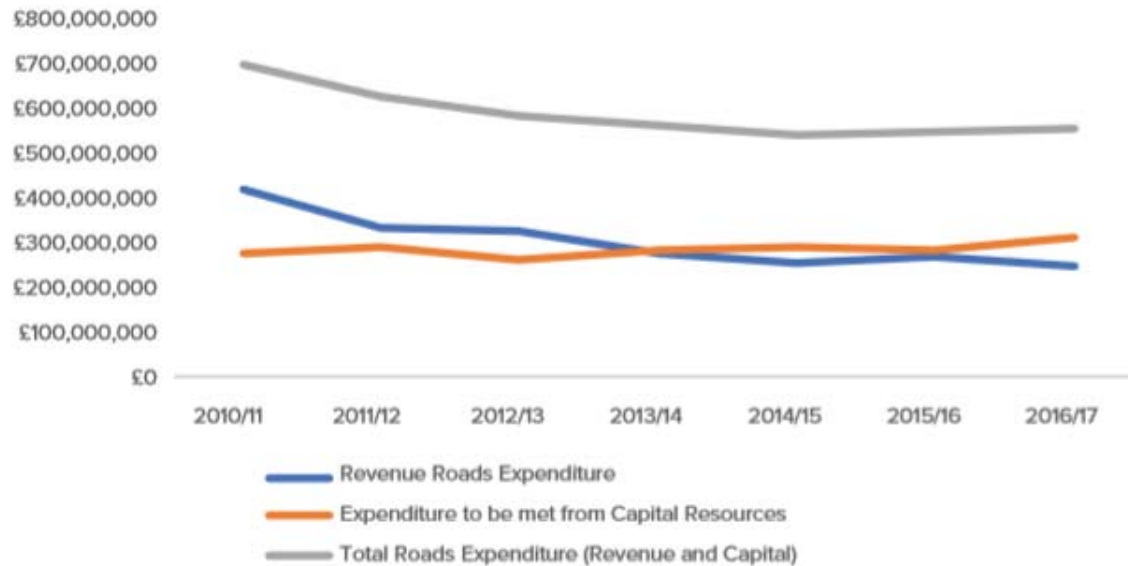
Current Challenges : Revenue Budget



Current Challenges: Funding

Scotland

Roads Expenditure - Revenue and Capital



Revenue

Reduction of 41 % since 2010

Reduction of 7.6% in 2016/17 alone

Capital

Increased by 12 % since 2010

Current Challenges :Funding

Despite significant cuts road condition in Scotland has slightly improved across all Classes

Percentage of A, B, C class and Unclassified roads that should be considered for maintenance

Year	% A class roads to be maintained	% B class roads to be maintained	% C class roads to be maintained	% unclassified class roads to be maintained
2009/11	30.3	35.8	35.0	41.9
2010/12	30.5	36.3	36.0	38.3
2011/13	29.4	35.0	34.8	40.1
2012/14	28.7	35.2	36.6	39.4
2013/15	29.0	36.1	37.3	39.3
2014/16	29.0	34.8	34.7	40.1
2015/17	29.5	34.8	34.6	39.5

Current Challenges: Staff Recruitment /Retention

- Construction industry upturn:
 - High private sector wages
 - Lack of resource LA staff in high demand
- Long term local authority wage restraint
- Equal Pay – Profit related pay schemes ??? No longer available
- Restricted training budgets for future development

Current Challenges: Member/Public Expectation

- Lack of public appreciation of funding issues and effect on resources available
- Some lack of strategic thinking at Member level :

“ Never mind the Authority wide issues I want my problem solved ...now !

Current Challenges : Funding

Allocated Capital Funding

- Local Highways Maintenance Funding – Needs Element – Formula funded (**£ 725 million**)
- Local Highways Maintenance Incentive/Efficiency Element Funding (**£ 150 million**)
- Pothole Action Fund – (**£50 million**)
- Local Highways Maintenance Funding (**£ 420 million**)

Funding Available Through Bidding Process

- National Roads Fund (**£28.8 Billion**)
- National Productivity Investment Fund (NPIF) (**£150 Million**)
- Local Growth Fund (**£6.7 Million**)

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Developing Solutions:

- In-sourcing services ?
- Addition central government funding (£420 million in 2018/19)
- Capitalisation of activities traditionally classed as Capital ?
- Many Authorities investing in capital programmes.. but is it enough ?

Long Term Plan

- DfT Investment programme that meets backlog (Select Committee currently examining)
- Allow Capital funding to be directed to revenue budget activities
- Less bidding for available funding ..resource hungry with no guarantee of success
- Loosen restraint on Local Authority wages to aid recruitment/retention