

# the retrofit agenda: carbon, cost or quality?

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Welsh School of Architecture, March 2025



## Context

In 2023, the Welsh housing stock consisted of 1.5 million homes. Over a quarter of all homes in Wales were built before 1919. Only 6% were built in the last ten years. (ONS, 2024)

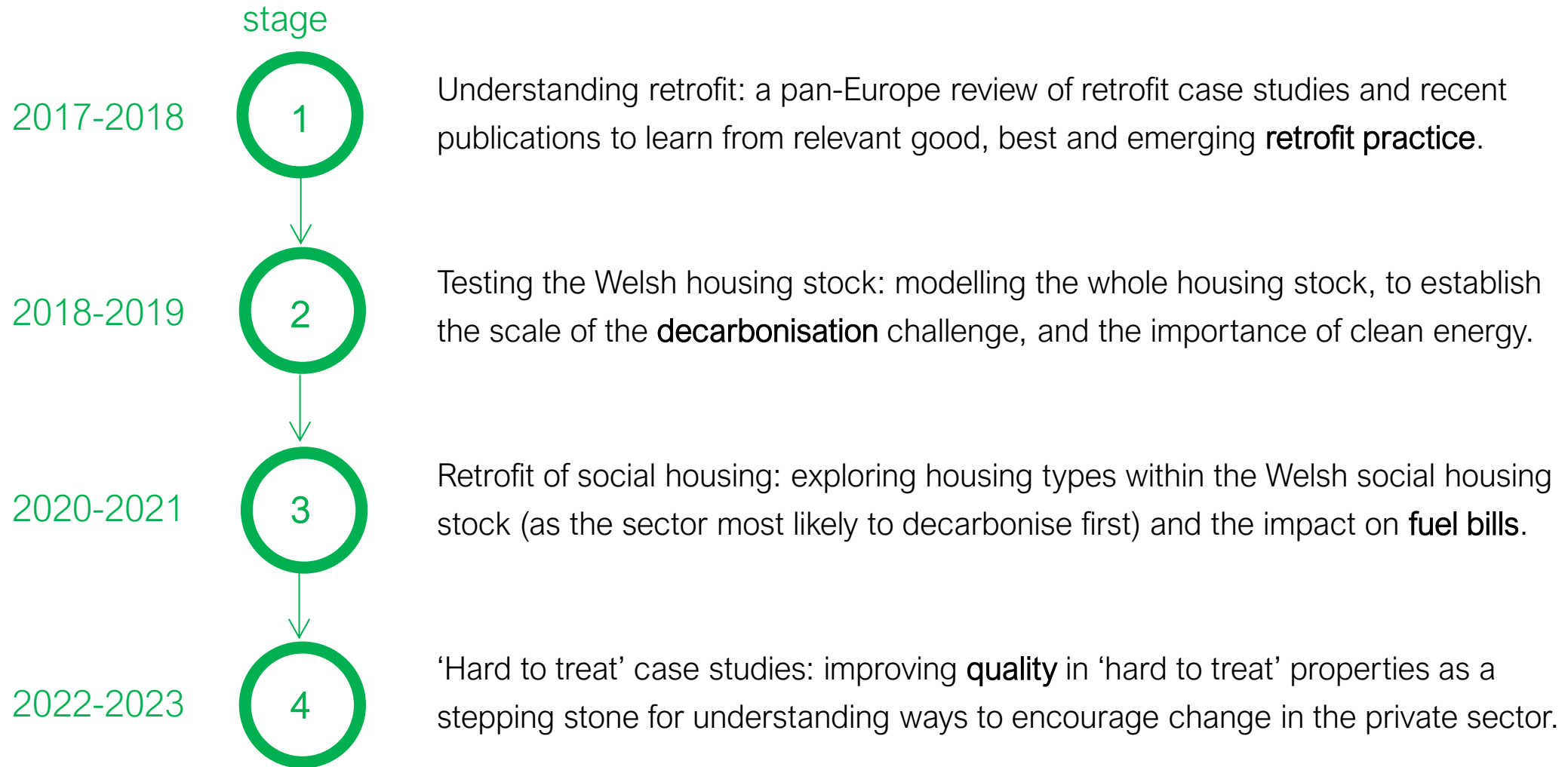
Despite numerous energy efficiency initiatives, it is estimated that 45% of all households were in fuel poverty last year. (NEA 2023).

Housing produces 21% of Welsh carbon emissions (BEIS 2018). Less than 1% of homes have a source of renewable energy. (ONS, 2023)

The UK Committee for Climate Change has stated that Welsh Government should target a 95% reduction in carbon emissions by 2050 versus 1990 levels. (CCC 2019)



*Homes of Today for Tomorrow* was a series of four research projects funded by Welsh Government (2017-23) to better understand the challenge of successfully decarbonising the Welsh housing stock:

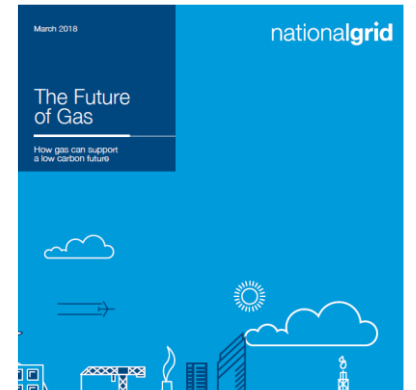
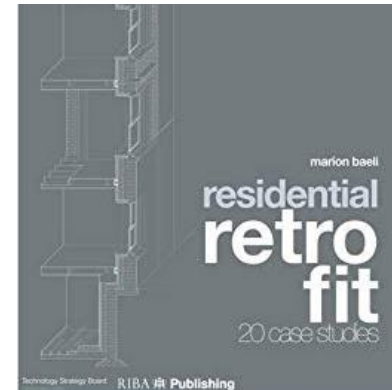
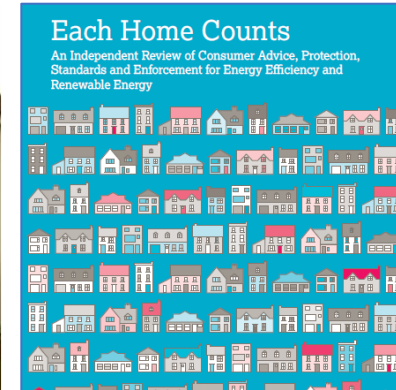
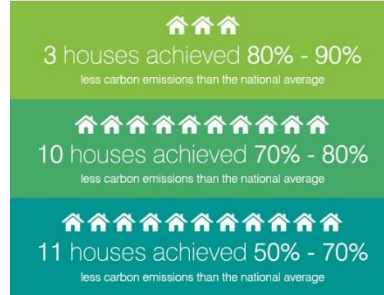


# Stage 1\_understanding best practice retrofit

scoping review comprised of 50 case studies and 50 publications



On completion, 24 properties achieved carbon emissions **less than half** of the national average.



## Stage 2\_understanding the Welsh housing stock












Stage 2 used 14 case studies to understand the degree to which the nature and condition of the existing Welsh housing stock should inform a **decarbonisation** strategy, while giving due consideration to energy costs and affordability.

	HOUSE End terrace	HOUSE Mid terrace	HOUSE Semi- detached	HOUSE Detached	FLAT (Purpose built)	Total
pre 1919	3%	9%	4%	7%		23%
1919- 1944			5%			5%
1945- 1964			10%			10%
1965 - 1990	4%	6%	10%	9%	4%	33%
post 1990			5%	7%	1%	13%
Total	7%	15%	33%	23%	6%	84%

a representative taxonomy of 14 dwelling types

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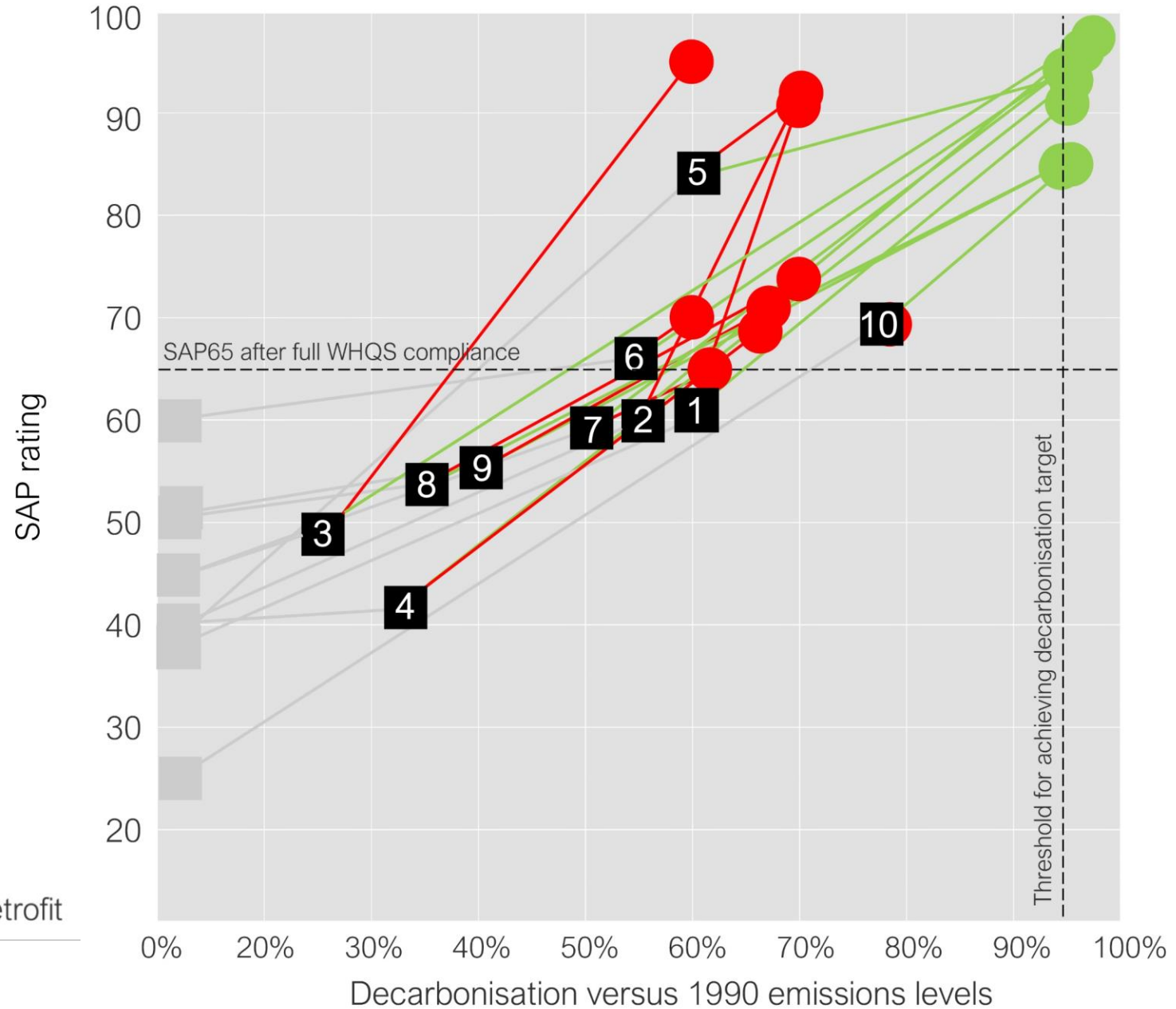
a representative taxonomy of 14 case studies

## Stage 3\_carbon versus cost

Stage 3 compared retrofit for decarbonisation with typical repairs, maintenance and improvement work, as planned by social housing landlords.

Ten case studies were reflect the range of house types evident in the social housing sector.

- case study in 1990
- case study as existing
- case study after anticipated RMI
- case study after decarbonisation retrofit



case study:	capital costs:
1	£22k
2	£33k
3	£19k
4	£18k
5	£12k
6	£31k
7	£29k
8	£10k
9	£27k
10	£7k

## Stage 4\_carbon, cost or quality?



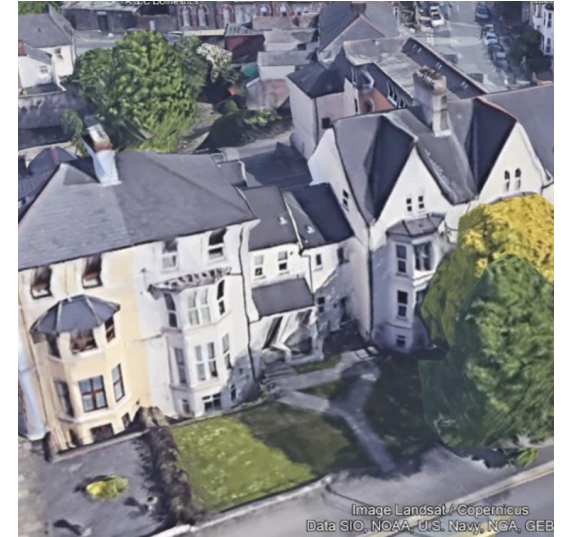
case study 1:  
a block of flats



case study 2:  
a Victorian terrace



case study 3:  
a post-war estate



case study 4:  
a hard urban context

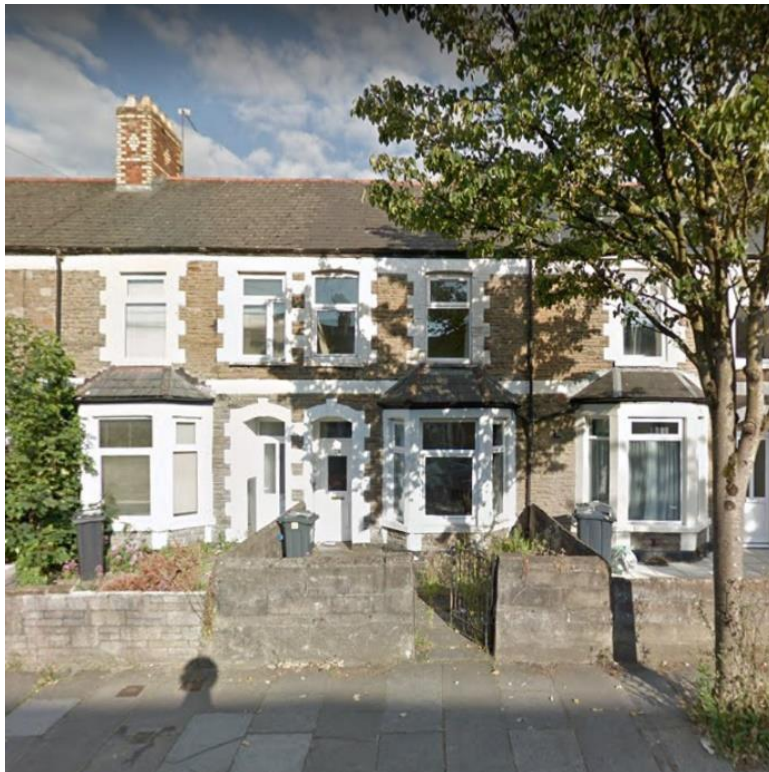
## Context:

A pre-1919 mid-terrace dwelling owned by a private landlord in Roath, Cardiff.

A typical terraced Victorian house with traditional street frontage; street has consistent character and scale.

To the rear and internally homes have been adjusted, adapted and extended in different ways over the last century.

The variety evident along the street reveals scope for future changes, and opportunities to improve quality.



left: the case study in Roath, Cardiff  
right: a breakdown of the Welsh housing stock  
below: the existing street scene

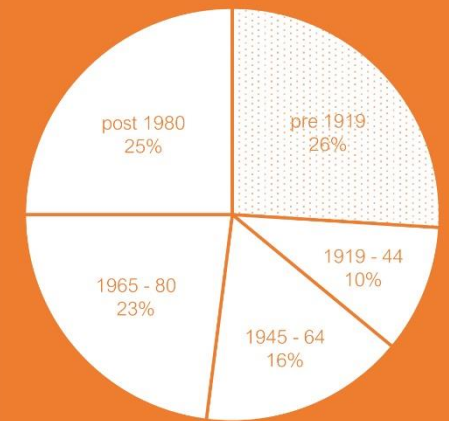
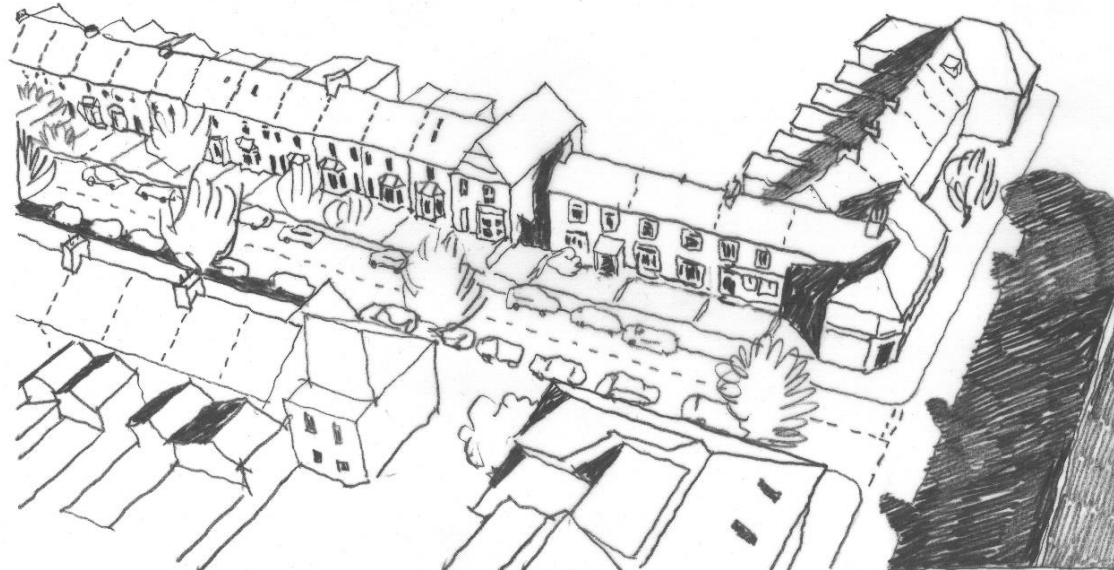


Figure 1: homes by age

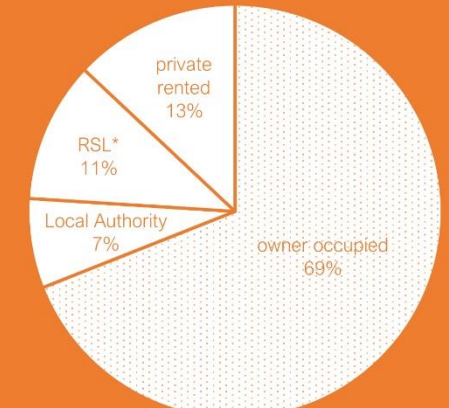


Figure 2: homes by tenure

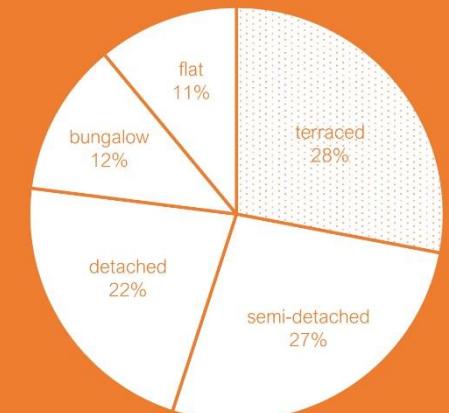
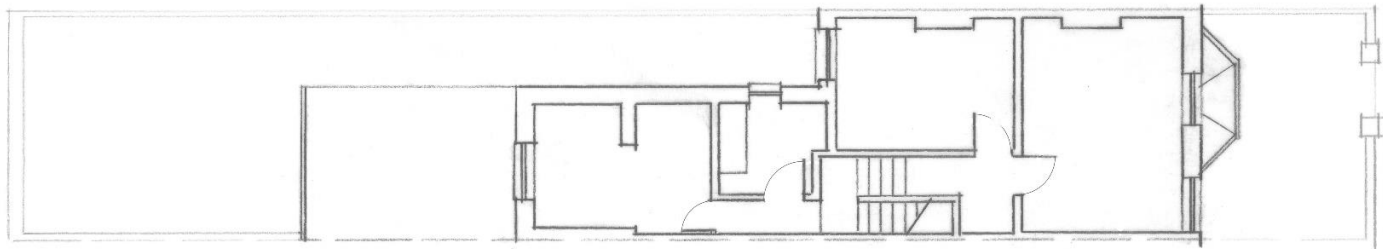
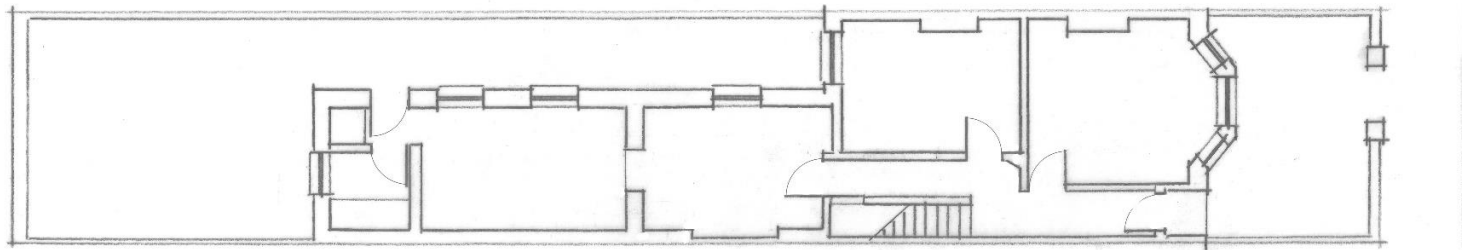


Figure 3: homes by type

as existing: a typical pre-1919 mid-terrace dwelling



Performance as existing:

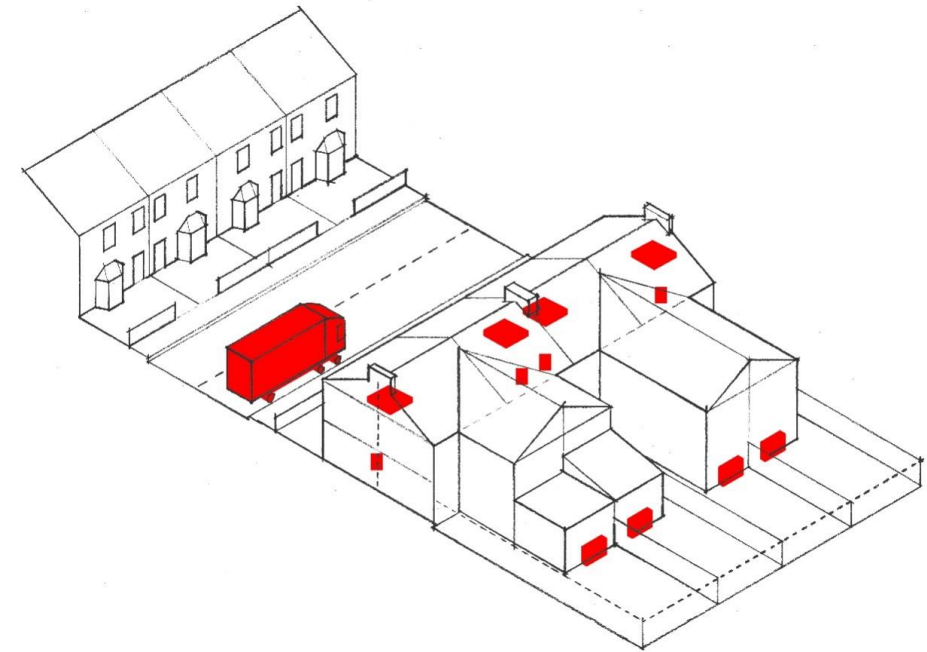
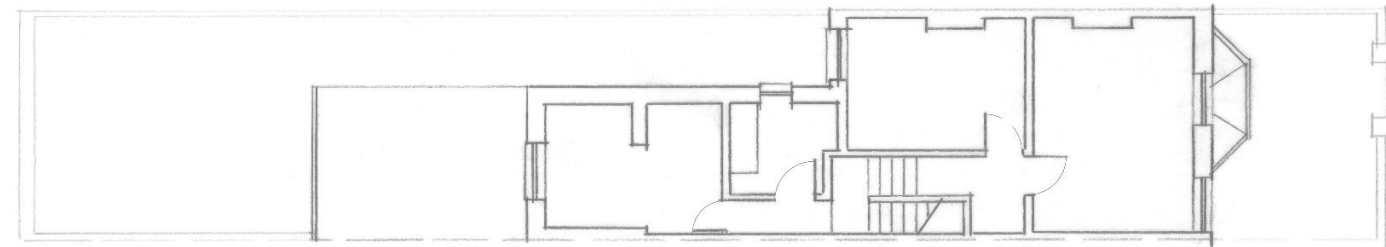
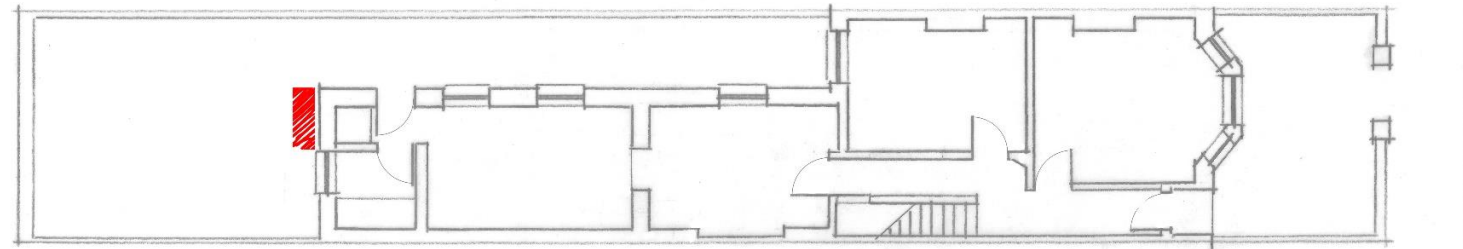
SAP rating 64      EPC band D

Predicted annual fuel bills: £3,218

Embodied carbon, proposed work: nil

Carbon in use: 34% decarbonised vs.1990

scenario 1: light retrofit for decarbonisation



Results without renewables:

SAP rating 54      EPC band D

predicted annual fuel bills: £3,922

Embodied carbon of retrofit: 8524 kgCO<sub>2</sub>

Carbon in use: 81% decarbonised vs.1990

Results with renewables:

SAP rating 65      EPC band D

predicted annual fuel bills: £3,026

Embodied carbon of retrofit: 18,580 kgCO<sub>2</sub>

Carbon in use: 86% decarbonised vs.1990

## scenario 2: deep retrofit for decarbonisation and affordable warmth



Results without renewables:

SAP rating 75      EPC band C

predicted annual fuel bills: £2,258

Embodied carbon of retrofit: 15,950 kgCO<sub>2</sub>

Carbon in use: 90% decarbonised vs. 1990

Results with renewables:

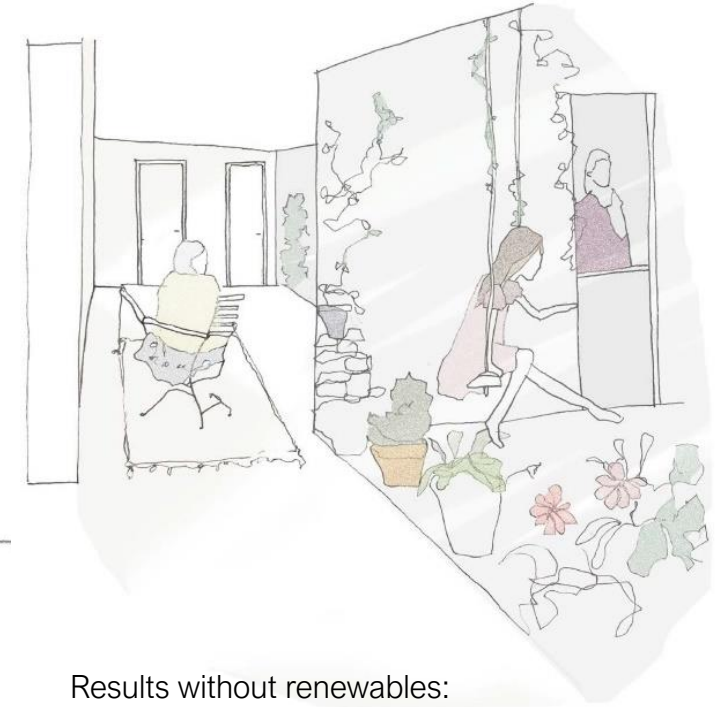
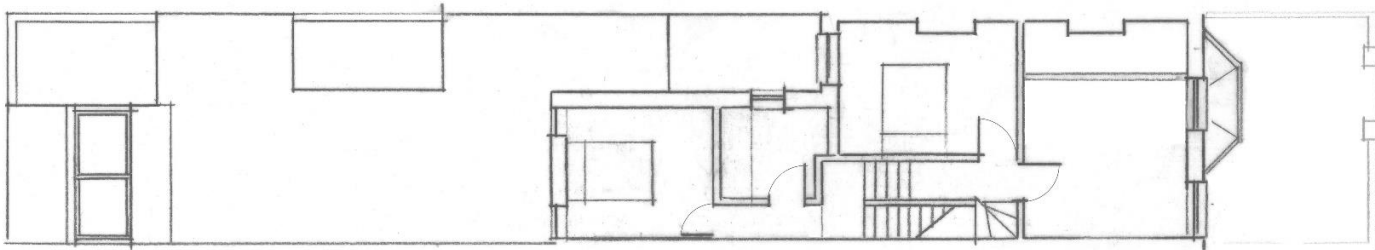
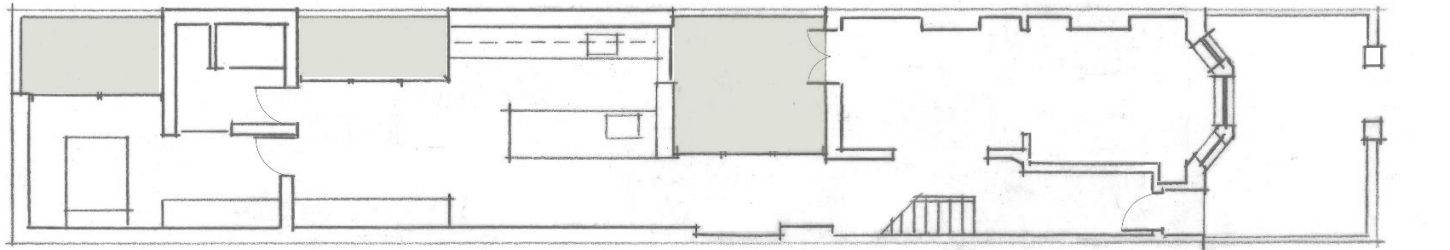
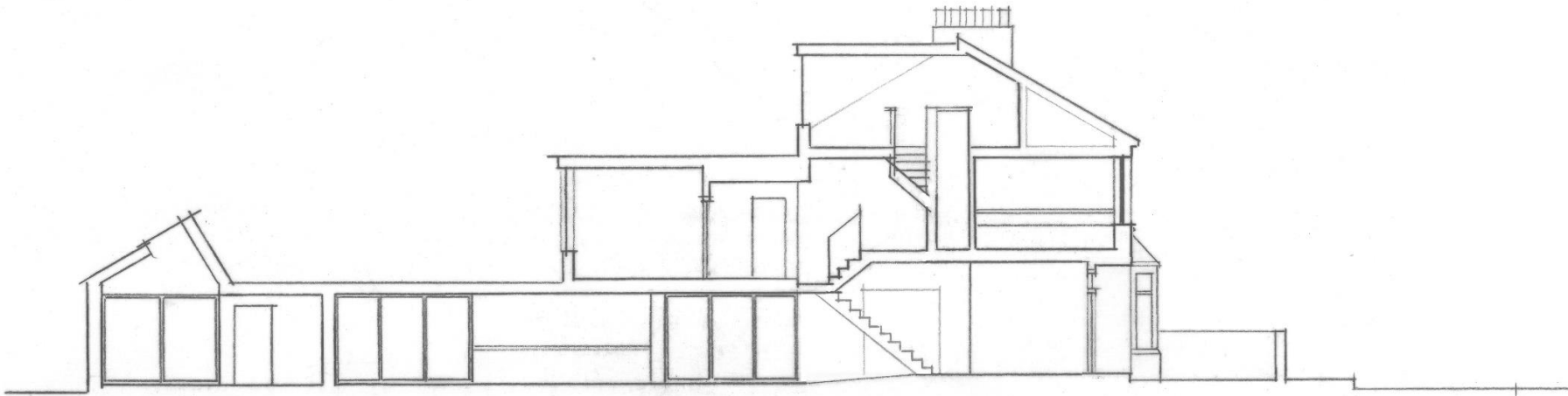
SAP rating 86      EPC band B

predicted annual fuel bills: £1,362

Embodied carbon of retrofit: 26,000 kgCO<sub>2</sub>

Carbon in use: 94% decarbonised vs. 1990

scenario 3: adaptive retrofit for decarbonisation, affordable warmth and quality homes



Results without renewables:

SAP rating 78      EPC band C

predicted annual fuel bills: £2,680

Embodied carbon of retrofit: 19,545 kgCO<sub>2</sub>

Carbon in use: 88% decarbonised vs.1990

Results with renewables:

SAP rating 90      EPC band B

predicted annual fuel bills: £1,336

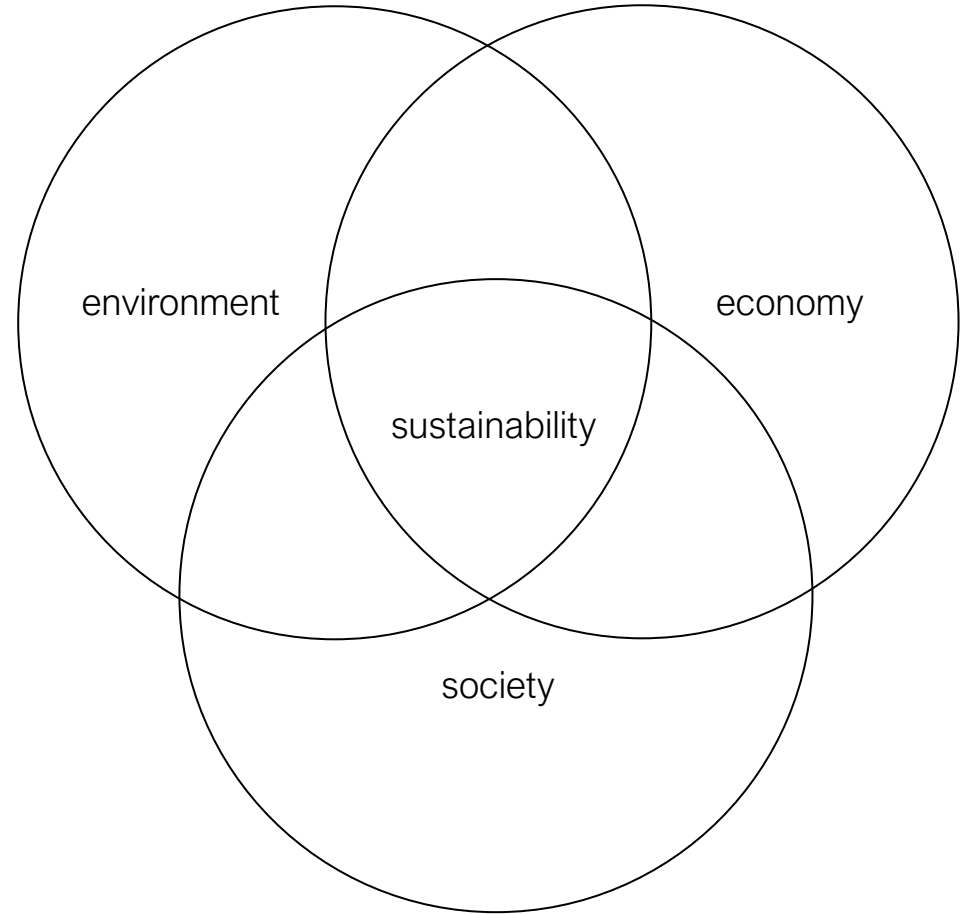
Embodied carbon of retrofit: 29,600 kgCO<sub>2</sub>

Carbon in use: 95% decarbonised vs.1990

## A retrofit agenda: carbon, cost or quality?

“The UK is heavily dependent on a handful of volume housebuilders motivated by short-term profitability. This model has served us badly. It has, of course, failed to create more than about half the new homes that the country needs. But more fundamentally, it has failed us in the quality of design and placemaking. As well as poor workmanship, abysmal space standards and an absence of investment in innovation and building skills, the major housebuilders have let us down by renegeing on promises to include affordable homes.”

Richard Best, Housing Design Handbook (2019)

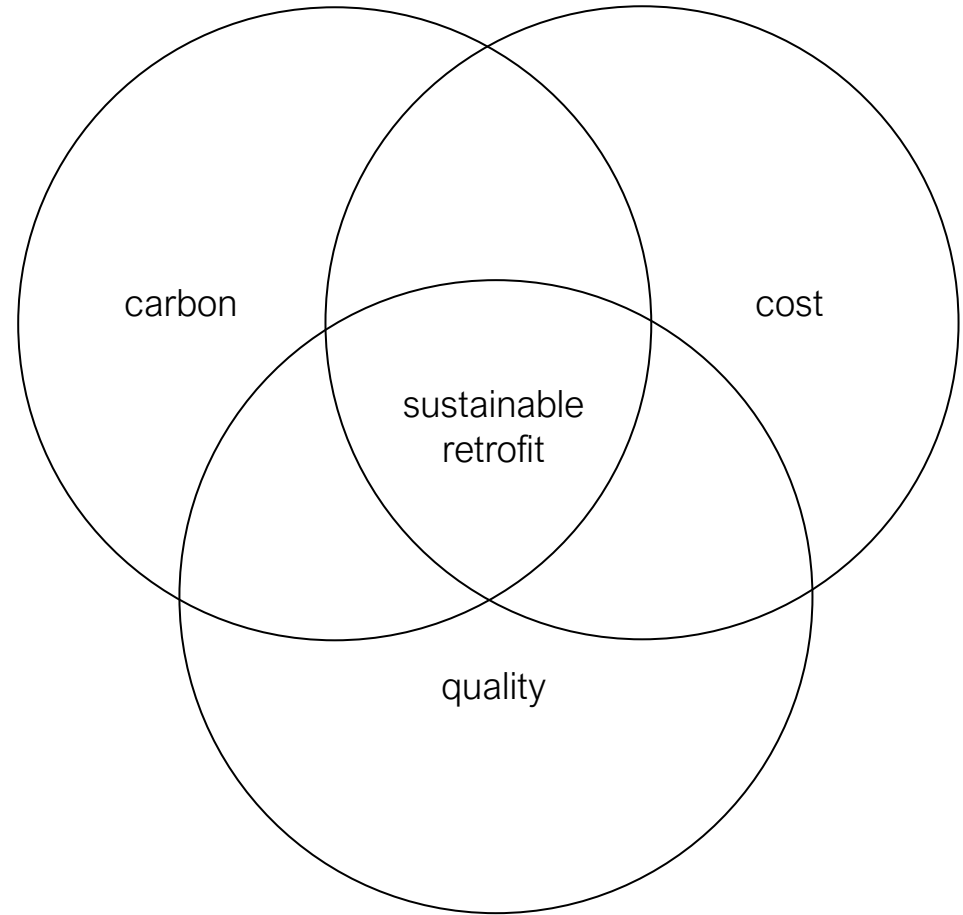


Above: three pillars of sustainability - as defined by the Brundtland Report (1987), Agenda 21 (1992) and the 2002 World Summit

## A retrofit agenda: carbon, cost or quality?

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Above: three pillars for sustainable retrofit

# Retrofit in practice and the RIBA plan of work

## RIBA Plan of Work 2020 Overview



RIBA  
Plan of Work

www.ribaplanofwork.com

RIBA  
Architecture.com



## RIBA Plan of Work 2020

### Stage Boundaries:

Stages 0-4 will generally be undertaken one after the other.

Stages 4 and 5 will overlap in the **Project Programme** for most projects.

Stage 5 commences when the contractor takes possession of the site and finishes at **Practical Completion**.

Stage 6 starts with the handover of the building to the client immediately after **Practical Completion** and finishes at the end of the **Defects Liability Period**.

Stage 7 starts concurrently with Stage 6 and lasts for the life of the building.

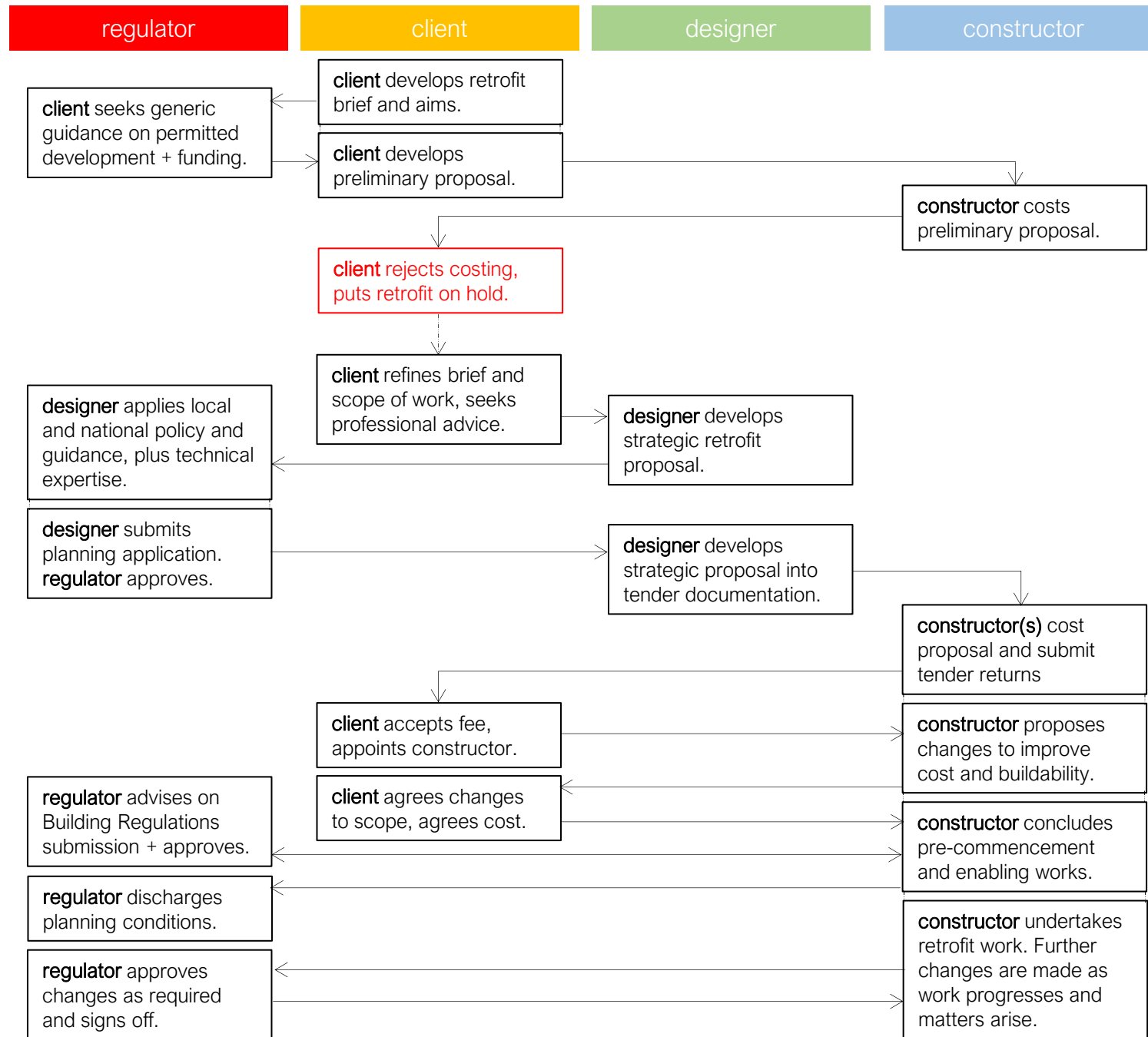
### Planning Note:

Planning Applications are generally submitted

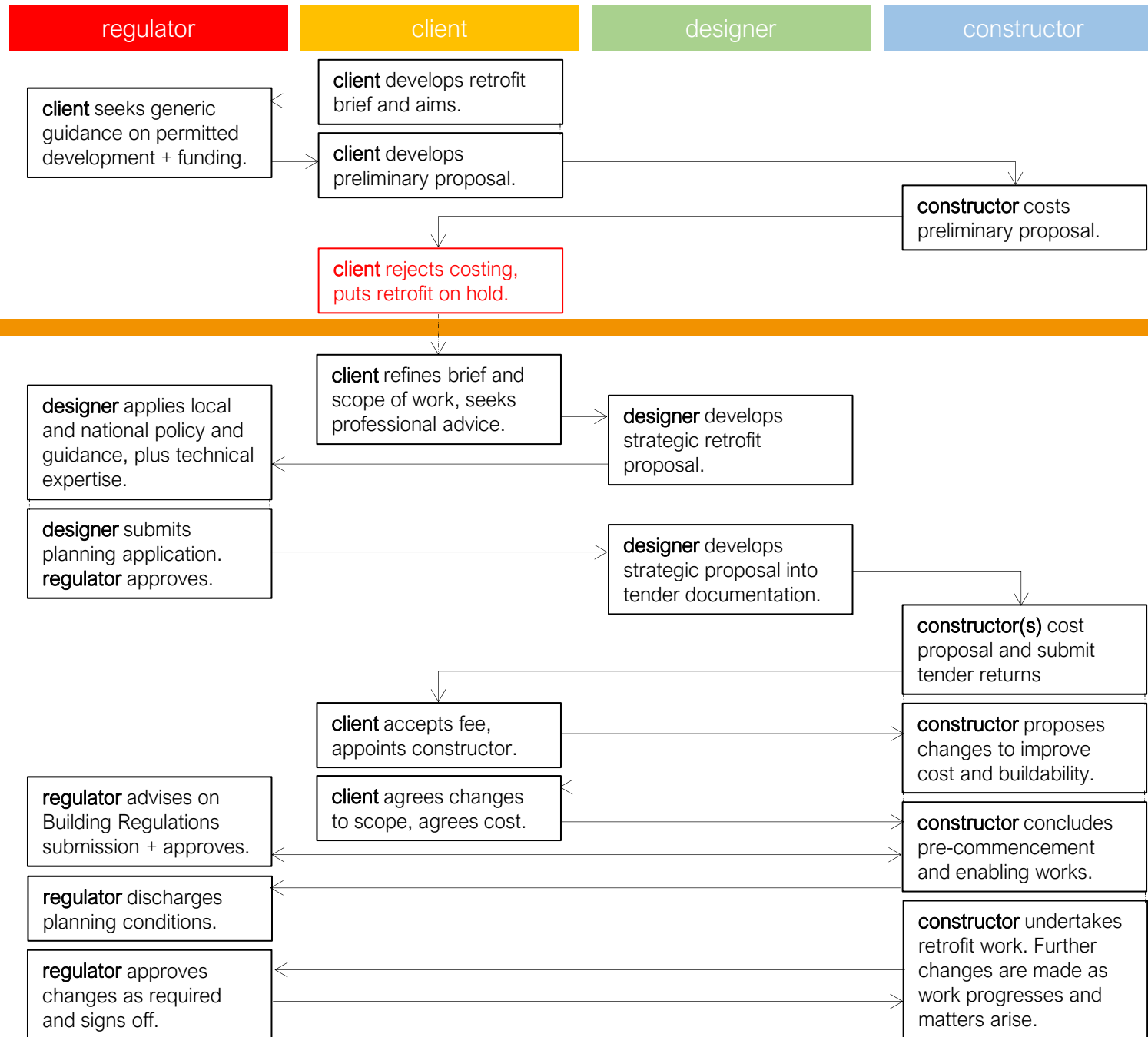
The RIBA Plan of Work organises the process of briefing, designing, delivering, maintaining, operating and using a building into eight stages. It is a framework for all disciplines on construction projects and should be used solely as guidance for the preparation of detailed professional services and building contracts.

	0	1	2	3	4	5	6	7
	<b>Strategic Definition</b>	<b>Preparation and Briefing</b>	<b>Concept Design</b>	<b>Spatial Coordination</b>	<b>Technical Design</b>	<b>Manufacturing and Construction</b>	<b>Handover</b>	<b>Use</b>
	← Projects span from Stage 1 to Stage 6; the outcome of Stage 0 may be the decision to initiate a project and Stage 7 covers the ongoing use of the building. →							
<b>Stage Outcome</b> at the end of the stage	The best means of achieving the <b>Client Requirements</b> confirmed  If the outcome determines that a building is the best means of achieving the <b>Client Requirements</b> , the client proceeds to Stage 1	<b>Project Brief</b> approved by the client and confirmed that it can be accommodated on the site	<b>Architectural Concept</b> approved by the client and aligned to the <b>Project Brief</b>  The brief remains "live" during Stage 2 and is derogated in response to the <b>Architectural Concept</b>	Architectural and engineering information <b>Spatially Coordinated</b>	All design information required to manufacture and construct the project completed  Stage 4 will overlap with Stage 5 on most projects	Manufacturing, construction and <b>Commissioning</b> completed  There is no design work in Stage 5 other than responding to <b>Site Queries</b>	Building handed over, <b>Aftercare</b> initiated and <b>Building Contract</b> concluded	Building used, operated and maintained efficiently  Stage 7 starts concurrently with Stage 6 and lasts for the life of the building
<b>Core Tasks</b> during the stage	Prepare <b>Client Requirements</b> Develop <b>Business Case</b> for feasible options including review of <b>Project Risks</b> and <b>Project Budget</b> Ratify option that best delivers <b>Client Requirements</b> Review <b>Feedback</b> from previous projects Undertake <b>Site Appraisals</b>	Prepare <b>Project Brief</b> including <b>Project Outcomes</b> and <b>Sustainability Outcomes</b> , <b>Quality Aspirations</b> and <b>Spatial Requirements</b> Undertake <b>Feasibility Studies</b> Agree <b>Project Budget</b> Source <b>Site Information</b> including <b>Site Surveys</b> Prepare <b>Project Programme</b> Prepare <b>Project Execution Plan</b>	Prepare <b>Architectural Concept</b> incorporating <b>Strategic Engineering</b> requirements and aligned to <b>Cost Plan</b> , <b>Project Strategies</b> and <b>Outline Specification</b> Agree <b>Project Brief Derogations</b> Undertake <b>Design Reviews</b> with client and <b>Project Stakeholders</b> Prepare stage <b>Design Programme</b>	Undertake <b>Design Studies</b> , <b>Engineering Analysis</b> and <b>Cost Exercises</b> to test <b>Architectural Concept</b> resulting in <b>Spatially Coordinated</b> design aligned to updated <b>Cost Plan</b> , <b>Project Strategies</b> and <b>Outline Specification</b> Initiate <b>Change Control Procedures</b> Prepare stage <b>Design Programme</b>	Develop architectural and engineering technical design Prepare and coordinate design team <b>Building Systems</b> information Prepare and integrate specialist subcontractor <b>Building Systems</b> information Prepare stage <b>Design Programme</b>  Specialist subcontractor designs are prepared and reviewed during Stage 4	Finalise <b>Site Logistics</b> Manufacture <b>Building Systems</b> and construct building Monitor progress against <b>Construction Programme</b> Inspect <b>Construction Quality</b> Resolve <b>Site Queries</b> as required Undertake <b>Commissioning</b> of building Prepare <b>Building Manual</b>  Building handover tasks bridge Stages 5 and 6 as set out in the <b>Plan for Use Strategy</b>	Hand over building in line with <b>Plan for Use Strategy</b> Undertake review of <b>Project Performance</b> Undertake seasonal <b>Commissioning</b> Rectify defects Complete initial <b>Aftercare</b> tasks including light touch <b>Post Occupancy Evaluation</b>	Implement <b>Facilities Management</b> and <b>Asset Management</b> Undertake <b>Post Occupancy Evaluation</b> of building performance in use Verify <b>Project Outcomes</b> including <b>Sustainability Outcomes</b>  Adaptation of a building (at the end of its useful life) triggers a new Stage 0
<b>Project Strategies</b> might include: - Conservation (if applicable) - Cost - Fire Safety - Health and Safety - Inclusive Design - Planning - Plan for Use - Procurement - Sustainability								
See RIBA Plan of Work 2020 Overview for detailed guidance on <b>Project Strategies</b>	No design team required for Stages 0 and 1. Client advisers may be appointed to the client team to provide strategic advice and design thinking before Stage 2 commences.							

timescale / RIBA stage



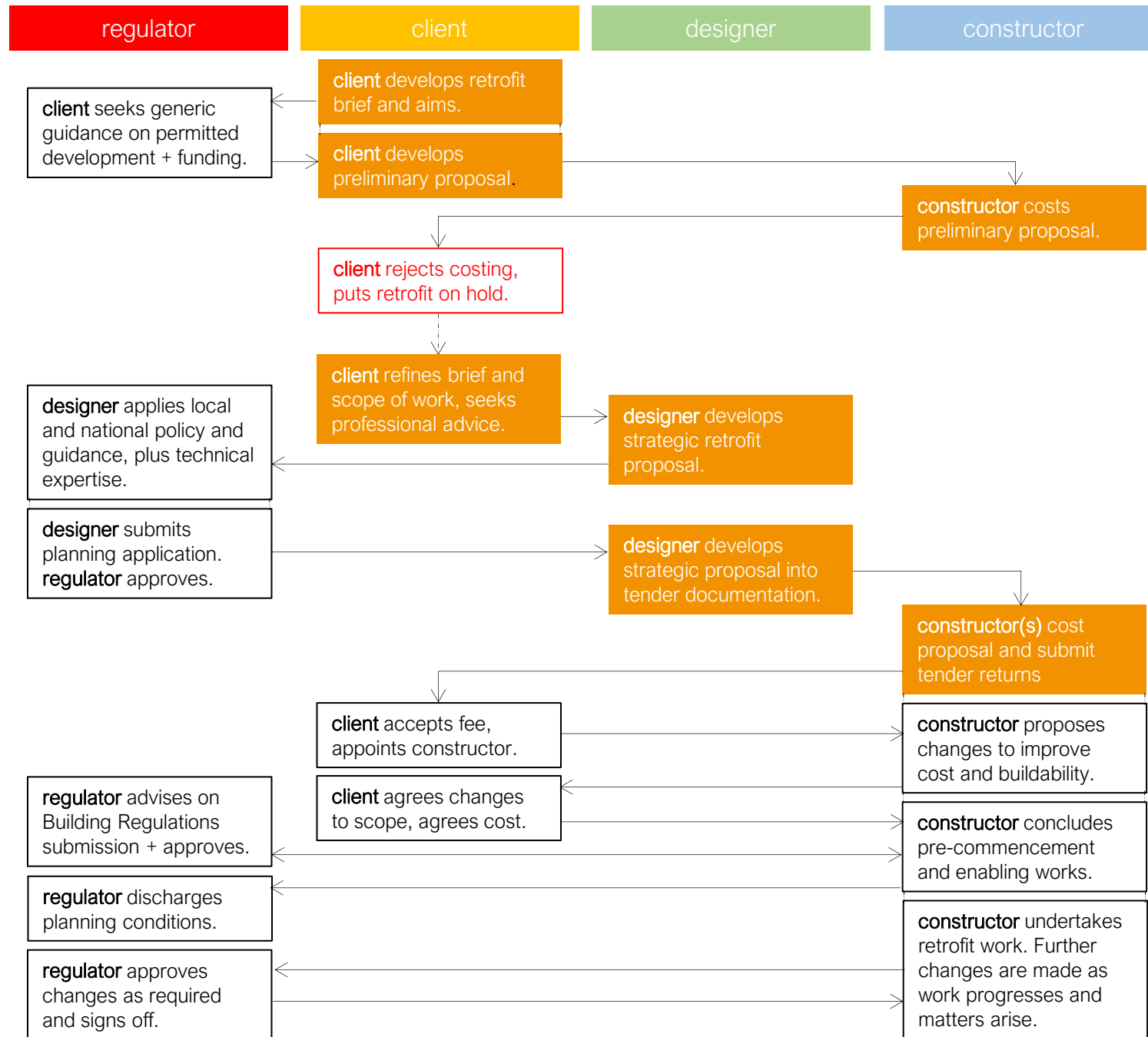
timescale / RIBA stage



## early failure

Many possible retrofit projects fail at this point. A lack of good quality information and high levels of risk lead to poor decision making.

timescale / RIBA stage

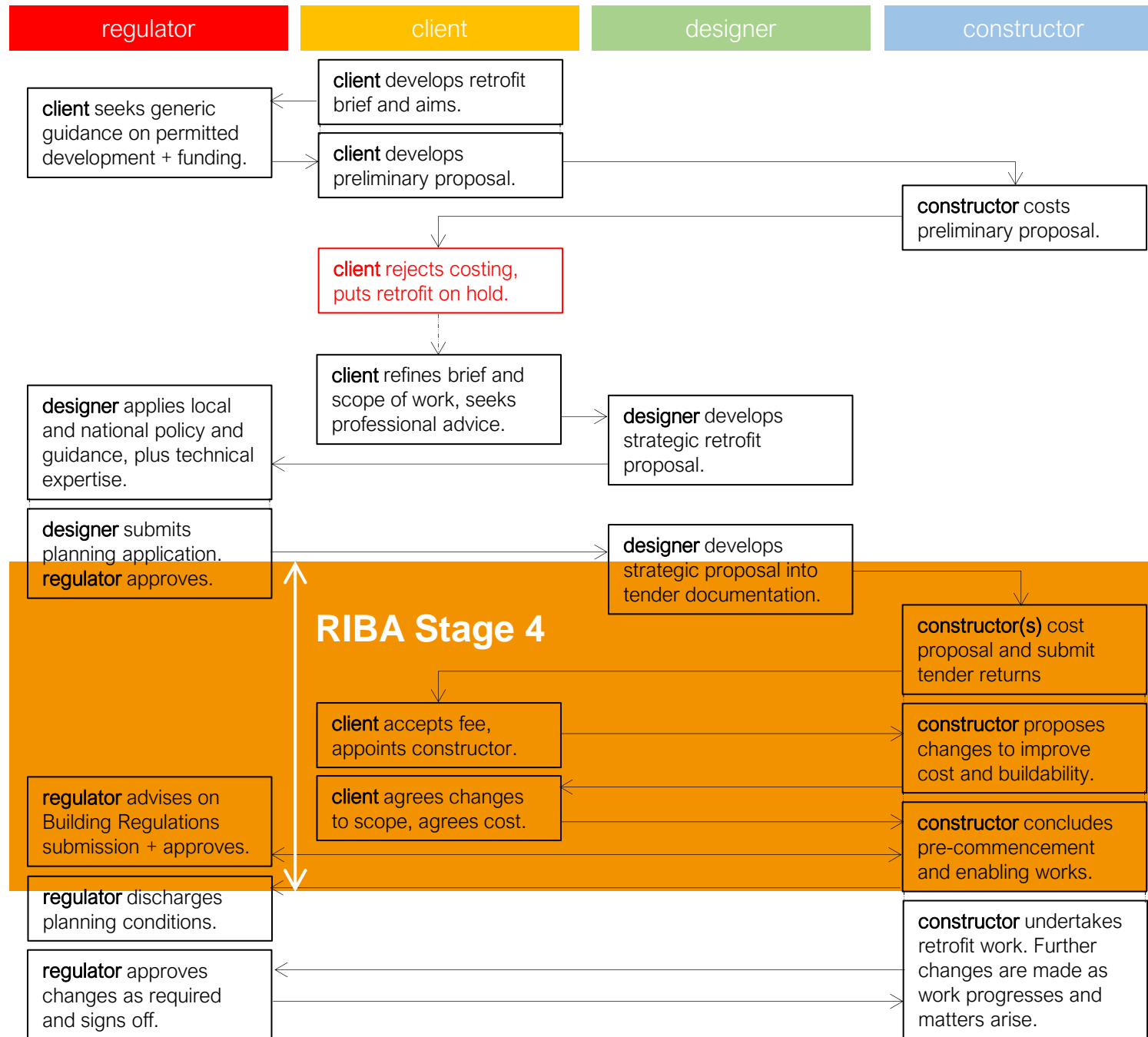


**abortive work**

Key stakeholders are brought in at very different times, and each has different expertise.

As a result, the scope of work is revised many times, leading to extensive abortive work and a prolonged programme.

timescale / RIBA stage



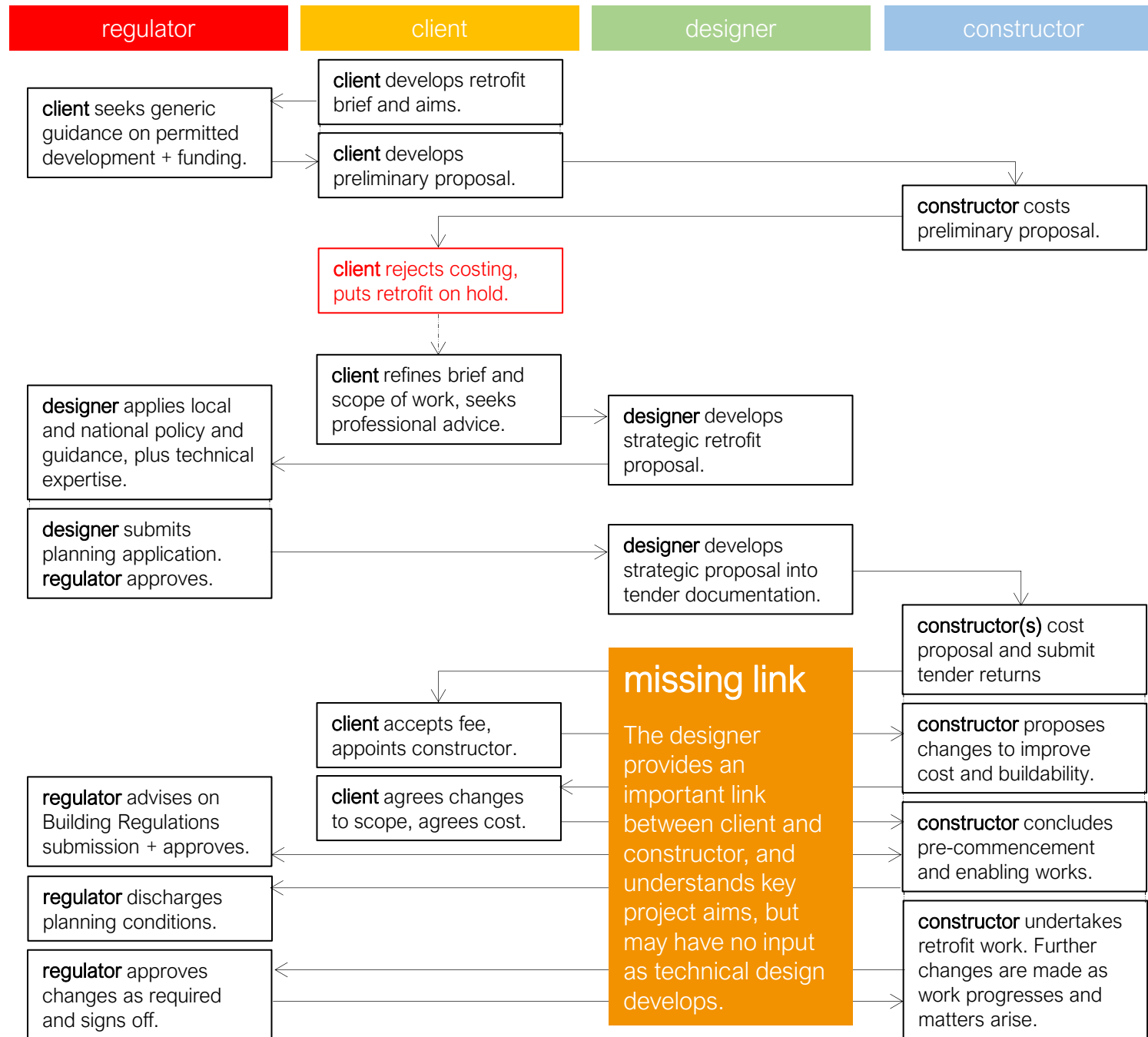
**late technical design**  
(compressed into RIBA plan of work Stage 4)

For retrofit to succeed, decision-making must be informed by sound technical understanding from the outset.

timescale / RIBA stage

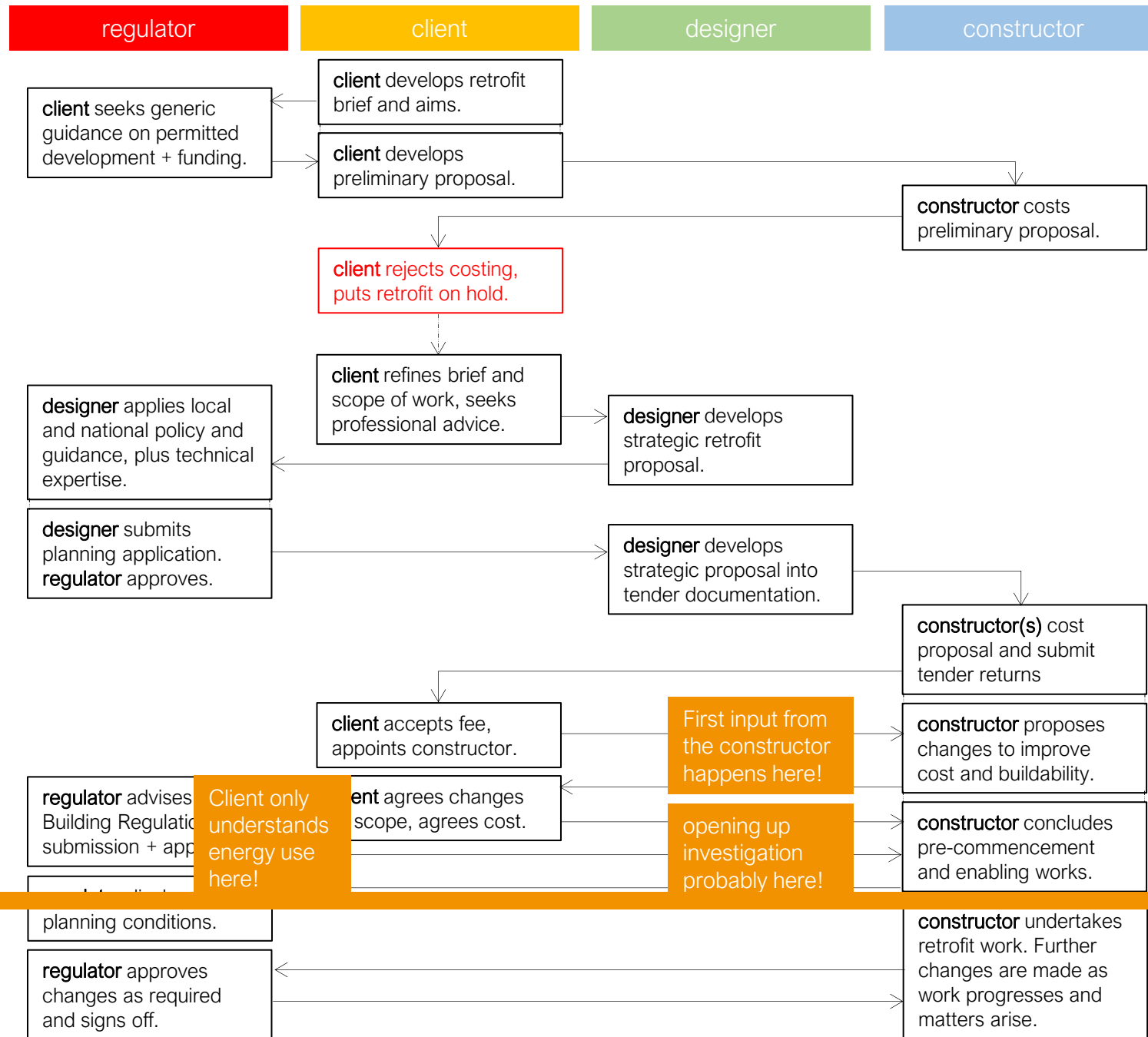


many potential retrofits fail at this stage due to cost.



lack of coherent holistic vision

timescale / RIBA stage



## slow progress

The RIBA Plan of Work describes practice as a linear process, with key milestones in a particular order.

This creates a slow front end and increases cost, with many opportunities for delays and / or failure.

12-15 months to this point

a different agenda:  
**collaborative holistic retrofit**

stories of  
home

past  
present  
future

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