



Developing and Delivering a Commercial Strategy Course Programme

Unit	1: The Building Blocks
	Culture, Leadership and Vision
	Effectiveness & Efficiency
	Skills
	Legislation
	The Product and The Market
Unit	2: Developing a Strategy
	Why?
	Where are we now? where do we want to be? How will we get there? What does success look like?
	How do we determine our priorities and manage Ambition v Resources?
	The Process of developing a Strategy
	What should a Strategy include?
Unit	3: Implementing the Strategy
	Roles and Responsibilities
	The Business Case
	The Commercial Case
	The Financial Case
	The Operational Case
	4: Your Delivery Plan for Success
	Best Practice Case Studies - Commercial Services in Councils
	What will you do next?