


Presentation by Valerie Watts
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Challenges Facing Local Authorities –
Driving Performance Improvement

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- The Role of Leaders
 - Collaboration and Joint Working in the Public Sector
 - New Approaches to Performance Management

The Role of Leaders in Shaping the Future of Public Services



- 'Doing more for less'
- Challenges
 - Funding gap
 - Downturn in public finances

Leaders – examine options to
improve performance



Issues

- Alternative sources of funding?
- Disposal of assets?
- Private sector?

- 'Doing much better with less' - now

The Challenges



- National debt
- Impact on public sector expenditure
 - Down £35b pa ?

NI – The Options



- Raise more
 - Asset disposal, privatisation, increasing taxation
- Save more
- Spend less

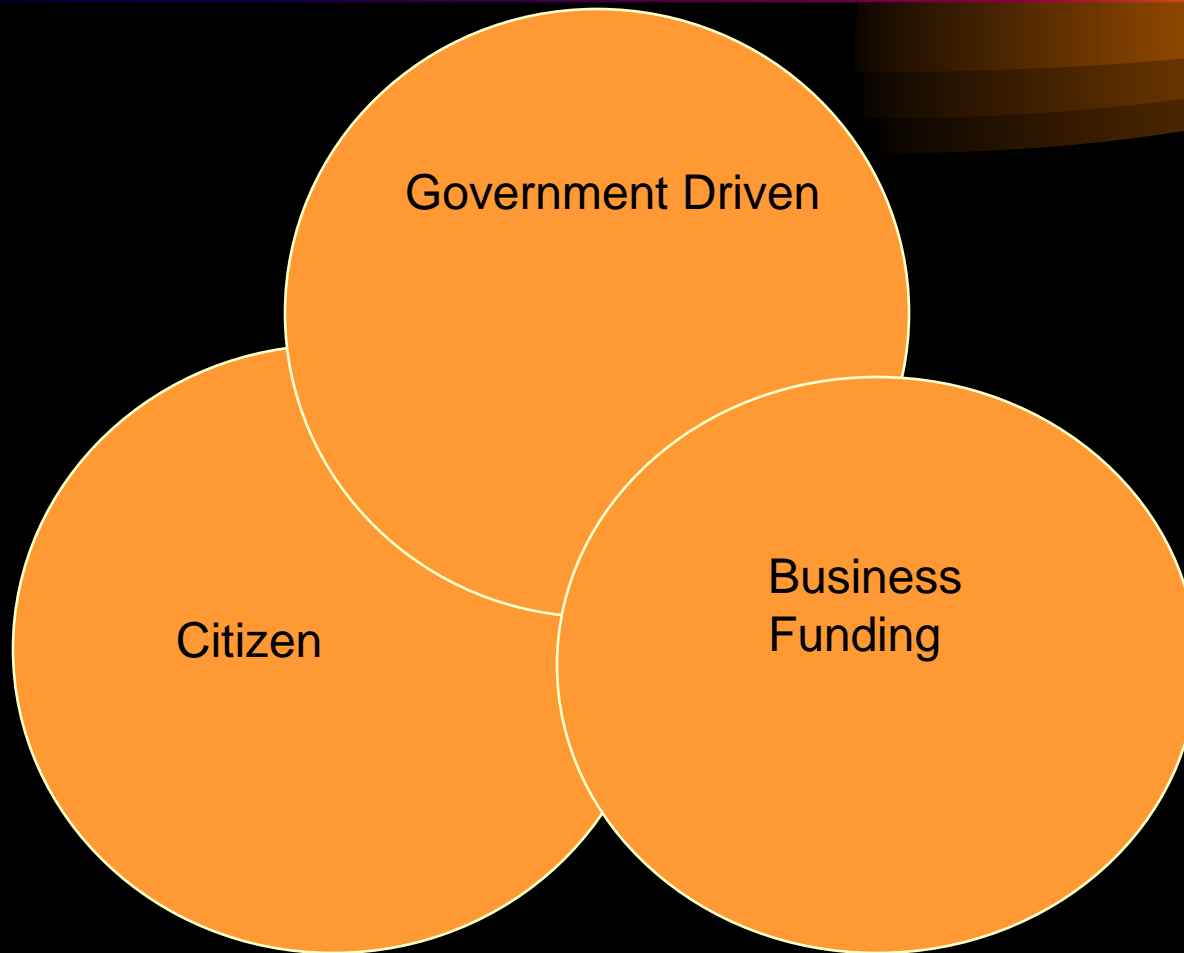
Challenges in NI



3 key workstreams

- Revenue Generation
- Cost Reduction
- Increased Service Efficiency

Emerging Sources of Funding



Government Driven Funding Mechanisms



- Jessica's
- Regional Infrastructure Funds
- Local Asset Backed Vehicles
- Leveraging the Asset Base

Business Funding Mechanisms



- Business Rate Supplements
- Community Infrastructure Levies

Citizen Driven Funding Mechanisms



- Salary Sacrifice
- Workplace Parking Levy

Accelerated Development Zones



- Support Economic Development
- Stand alone or part of urban regeneration programme
- Circa £500m
- Additional investment & employment

Public Assets



- Enabling and encouraging private sector investment and participation in the development of assets
- Additional investment and income
 - £100-£150 million

Partnership



- Functions currently operated by Government
- Opportunities for partnerships
 - Public / private
 - private

What next?



- Address adequacy, efficiency & effectiveness
 - Replicating the Calman Commission
 - Varying the Northern Ireland Tax Rate
 - Means Testing or Privatising Benefits
 - The 'Easy Council' Model

The Message:



- Status Quo – not an option
- New funding models
- New models of service delivery
- “there will be reductions in real spending....challenges for Departments...(and)...big reductions in capital spending”